

Project Program Management

A Strategic Approach to Managing and Monitoring group of Similar nature of Projects.

Why Program Management?

Key Challenges without Program Management:

- Organizations having multiple diverse verticals face several key challenges in managing progress and financial performance of related or similar nature of projects executing under it.
- Where organizations must depend on custom reports to get a consolidated view of Financial and Progress performance for multiple projects or project portfolio executing under those verticals.
- Also, Effective communication between the Project managers, Stakeholders, robust tracking systems, and proactive risk management are crucial for managing these complexities.

Solution:

Therefore, **Program Management** is the finest instrument offered by Oracle fusion project portfolio management for monitoring and managing the financial and progress performance of such intricate similar nature of projects or project portfolios.

Business Scenario:

A leading construction conglomerate operates across multiple verticals, like: Infrastructure, Real Estate, Power plant, and Green Energy divisions to deliver large-scale projects in diverse sectors.

The business aims to track progress and financial performance at a consolidated level for undergoing projects in each vertical or division.

Each project is managed individually by different project teams but contributes to a single business objective or final deliverable.

Business Objectives:

The organization wants to:

- Combine and monitor all related projects under a single view
- Track and compare Planned Budget, Revenue, and Cost vs. Actuals at a consolidated level.
- Measure overall performance and financial health of the entire group of projects.
- Identify risks, delays, or cost overruns early, across the program
- Provide executive-level dashboards and program-level KPIs to support informed decision-making.

How Program Management helps to achieve above mentioned Business Objective?

- Group related projects, view project progress, and analyse related financial data.
- Work with stakeholders to manage risks.
- Centralize analysis while still managing specific deliverables at the project level.
- Improve communication and coordination between program managers, Project Manager and other responsible stakeholders.
- You can define program-level key performance indicators (KPIs) and thresholds for financial tracking.
- Oracle Fusion provides real-time program performance reports, including financial summaries.

How Not to Use Program Management:

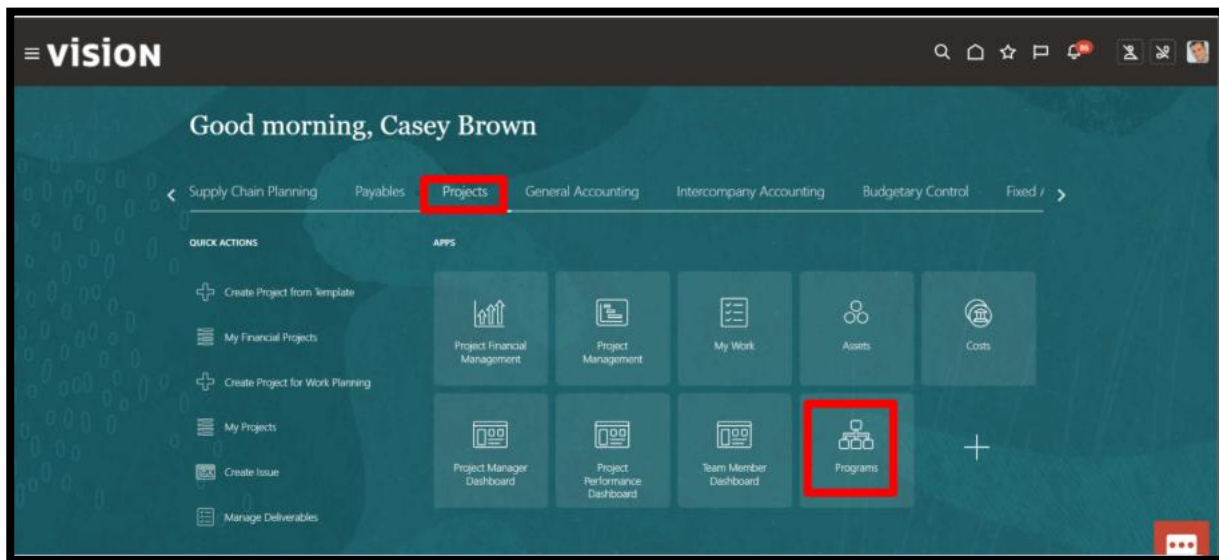
Program management may not function as efficiently as an operational or organization-level reporting tool. **When you bring large numbers of org-wide or unrelated projects under a single program, it may become difficult to create meaningful reports and generate actionable insights into program progress.**

How to Manage Program? A System Walkthrough:

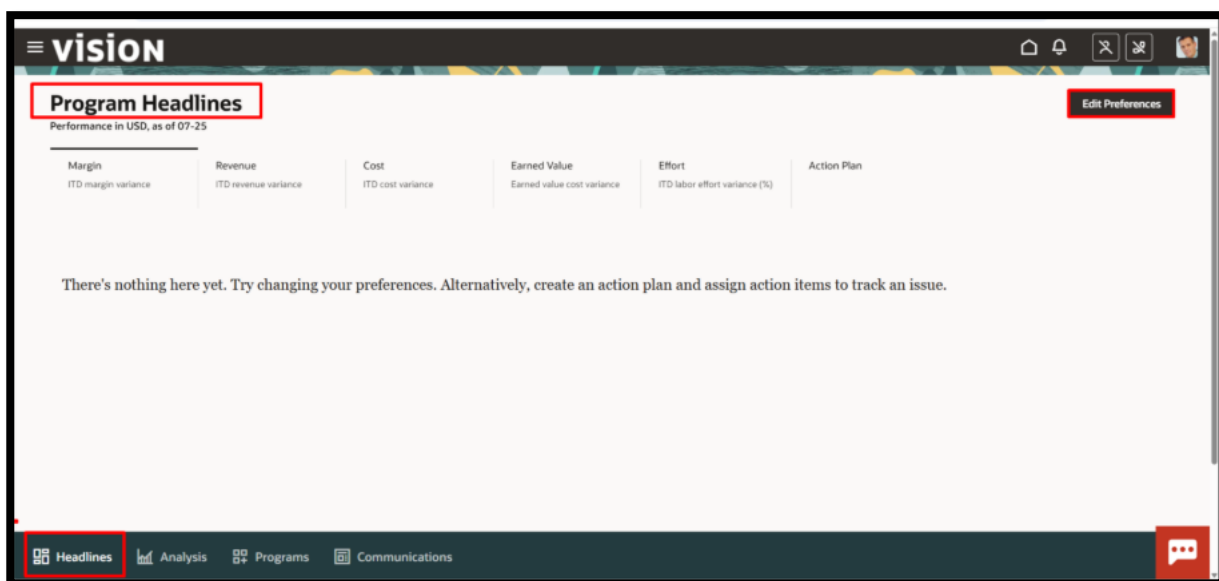
Where we cover four areas of Program management.

1. Headlines
2. Programs
3. Analysis
4. Communications

Through Oracle fusion "Project" module with the **Program Manager role** and required data access, we can access Program Management application.



The **Program Headlines** Page will appear after selecting Program Work Area.

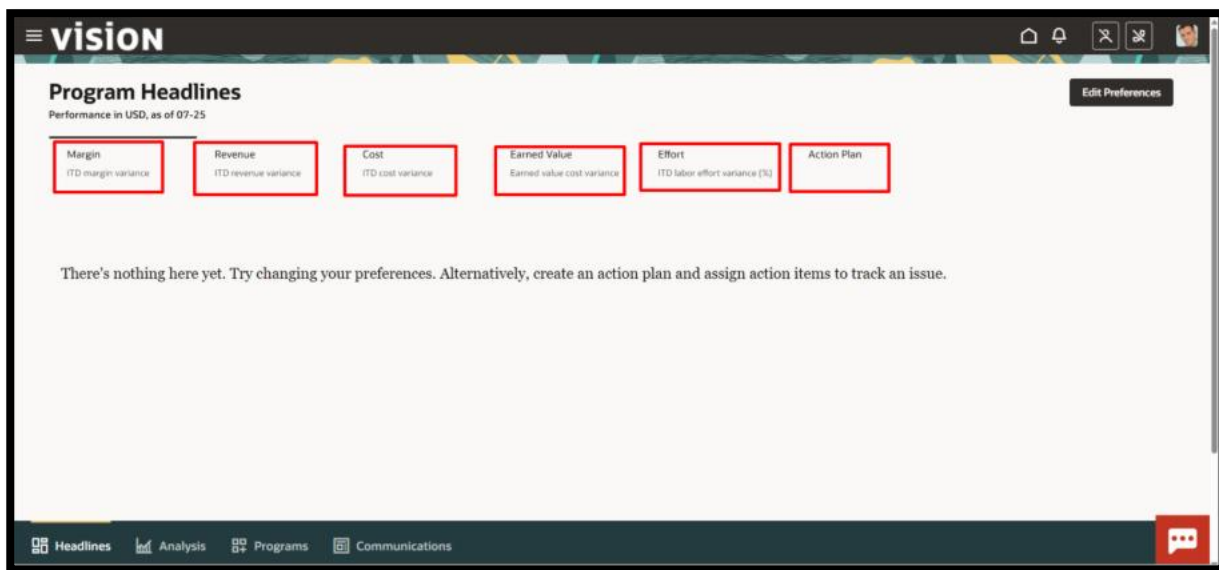


What is the "Program Headlines" Page?

Program Headlines page provides a high-level summary of key performance indicators (KPIs) and other critical information related to a program (a group of related projects managed in a coordinated manner).

Helps program managers and stakeholders quickly assess the health and progress of a program.

Program Performance Details:



The Program Headlines page offers the following scorecards,

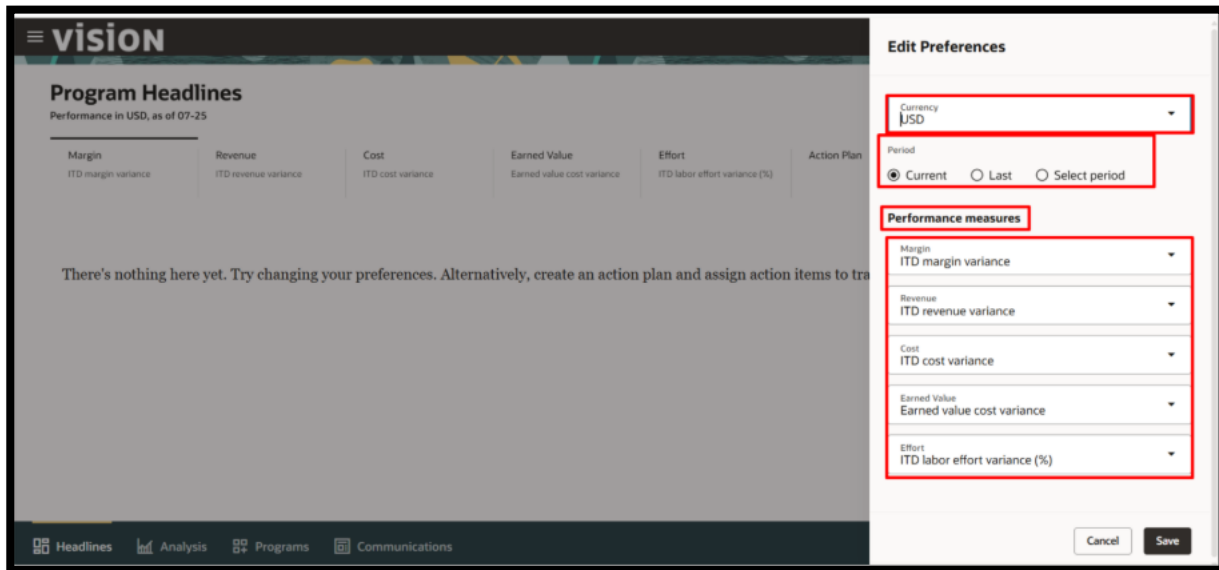
- Margin,
- Revenue,
- Cost,
- Earned Value,
- Effort,
- Action Plan

Edit Preferences Tab:

In Performance measure area, We can search and select the Key KPI to each Scorecard to review associated performance numbers and related visualizations.

Use the **Edit Preferences** button on the Headlines page to perform the following tasks:

- Select the Currency in which you want to view performance measures for a program.
- Select the **Period** for which you want to view program performance measures.
- Change the primary performance measure for each scorecard, or select None to hide the scorecard and related visualizations



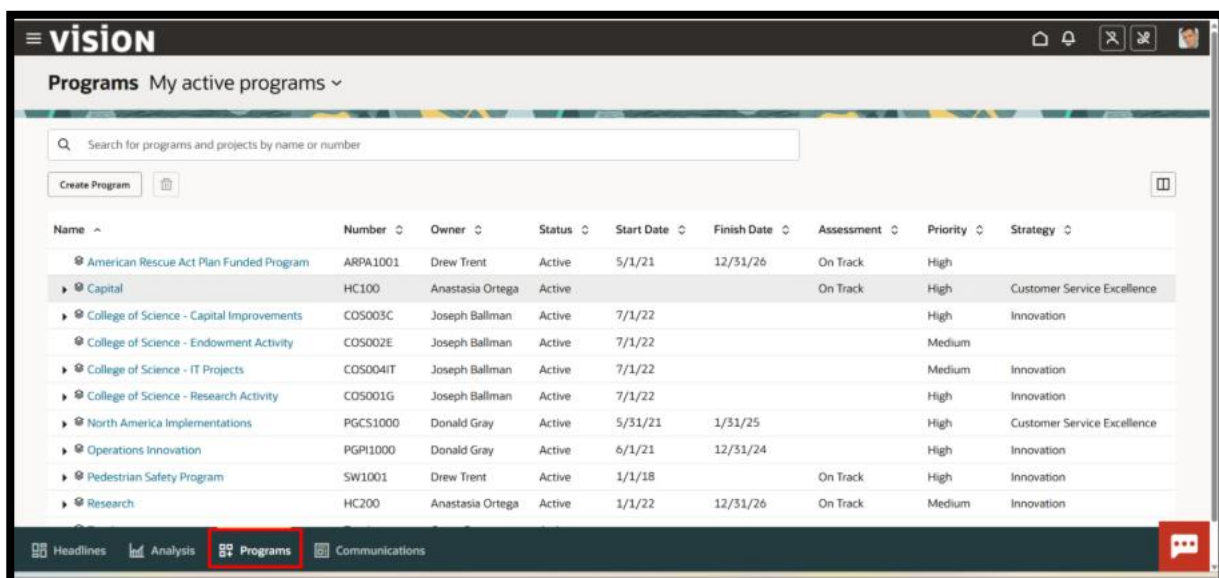
To get the detailed understanding of How to Manage Performance Measure? Kindly refer oracle docs: <https://docs.oracle.com/en/cloud/saas/project-management/25a/oapfm/manage-performance-measures.html#u30241736>

Once the program Preferences settings are finalized, we can begin creating the program.

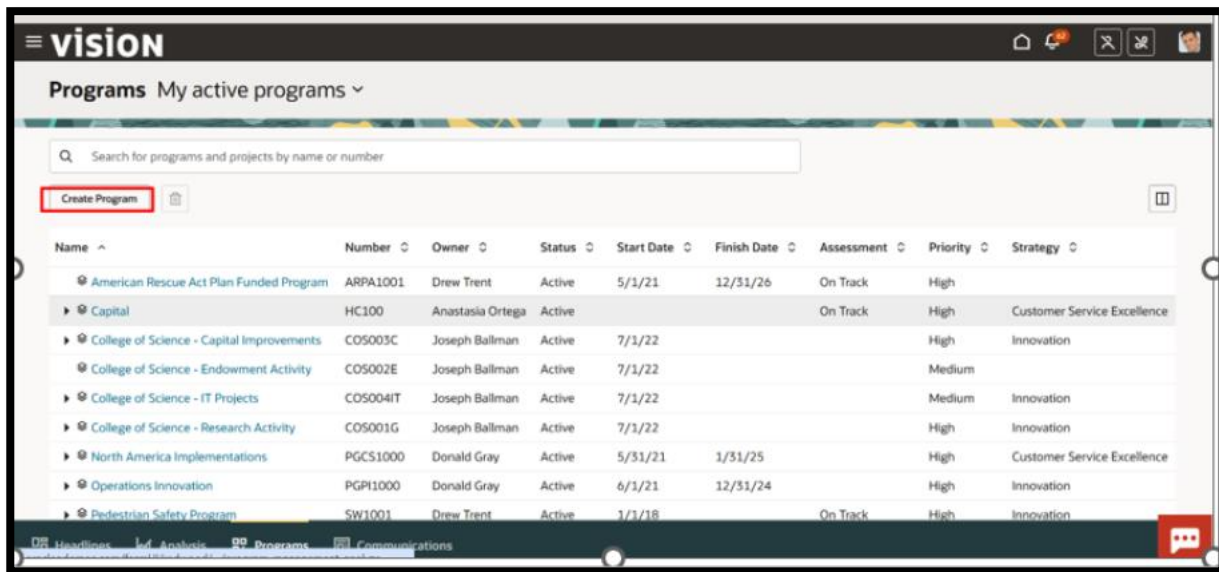
Program:

How to Create Program?

Click on the "Program" tab.



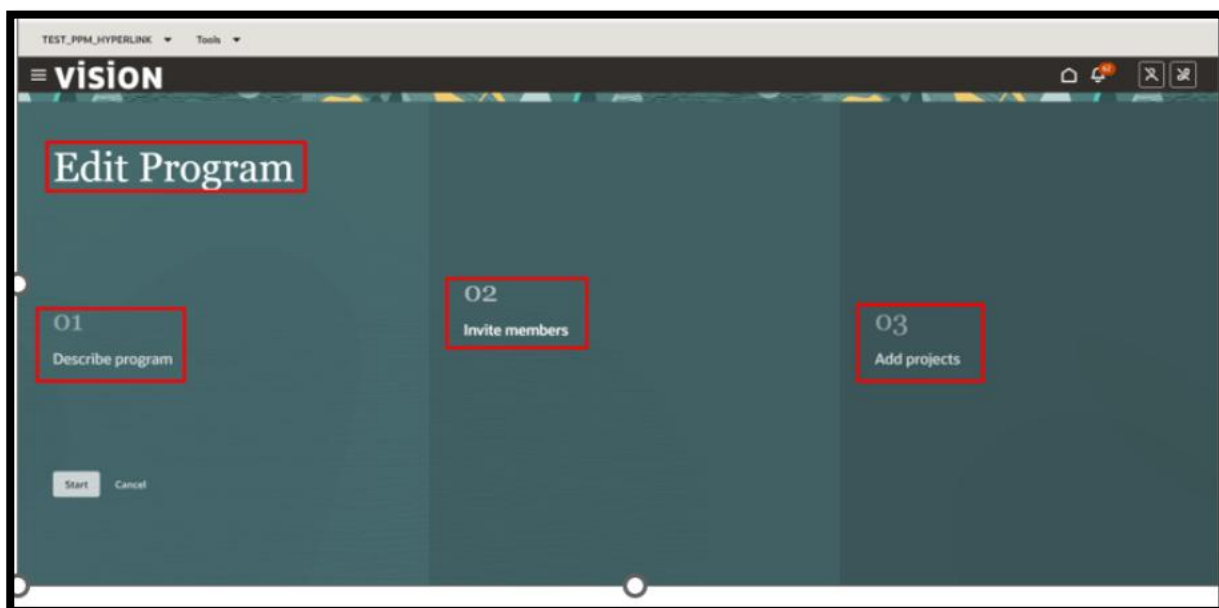
Click on Create Program:



Clicking on the "Create Program" tab will open the "Edit Program" page.

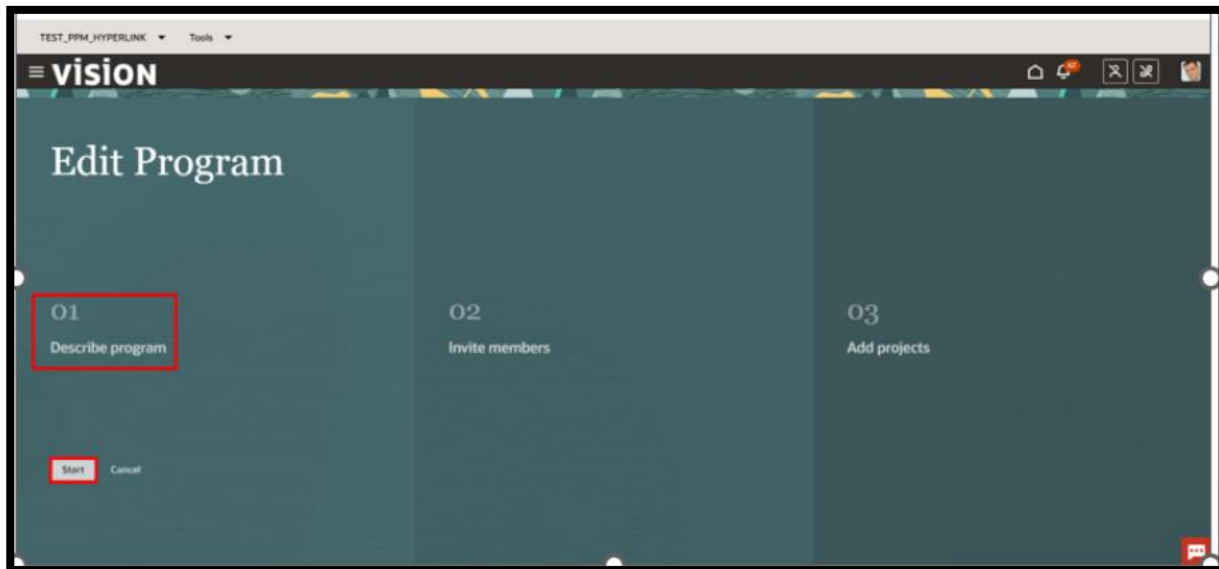
The three Phases of the Edit Program work area are:

- 01: Describe Program
- 02: Invite members
- 03: Add projects



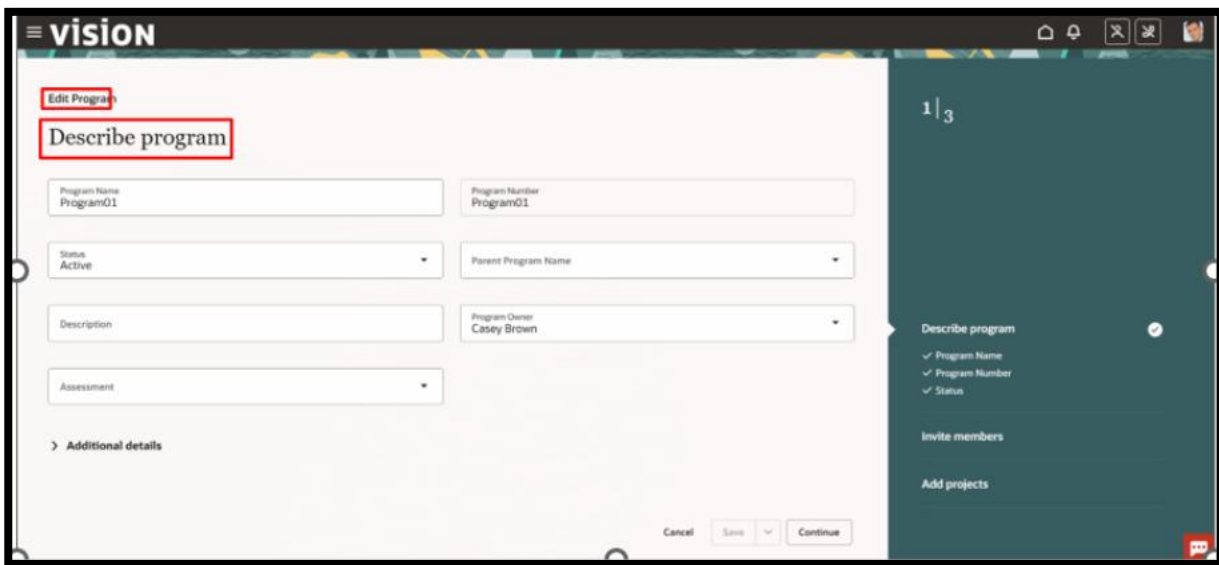
Phase: 01: Describe Program:

Click on Start to access the Describe program work area.



We will take current existing projects and develop a program for blog-demo purposes.

In Describe program: Provide the Program Name, Program number and Program Status, additionally we can also provide the Program Description.

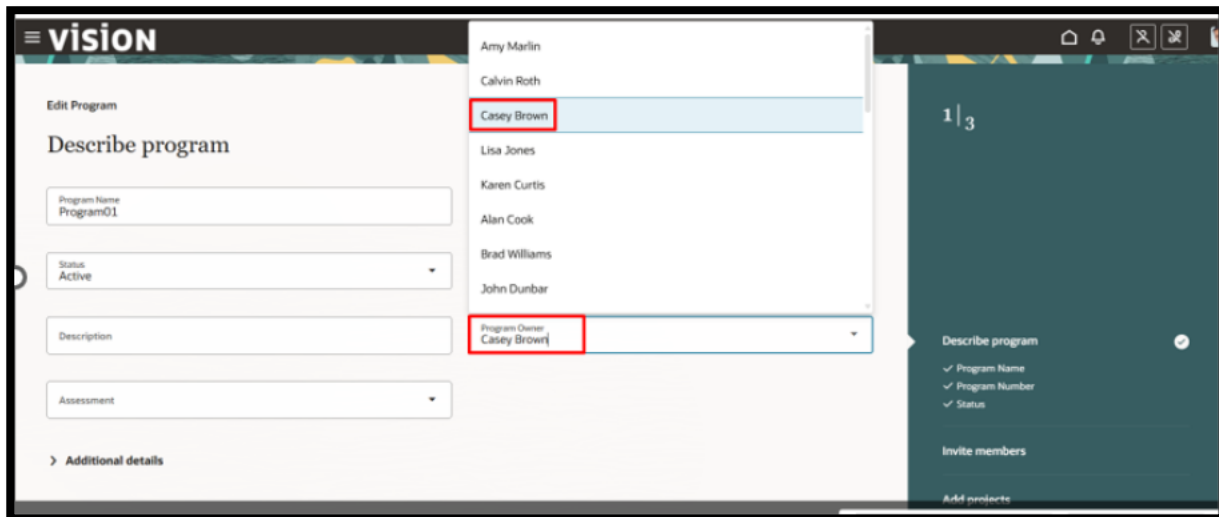


Assigned Program Owner to Program:

Who Can Be a Program Owner?

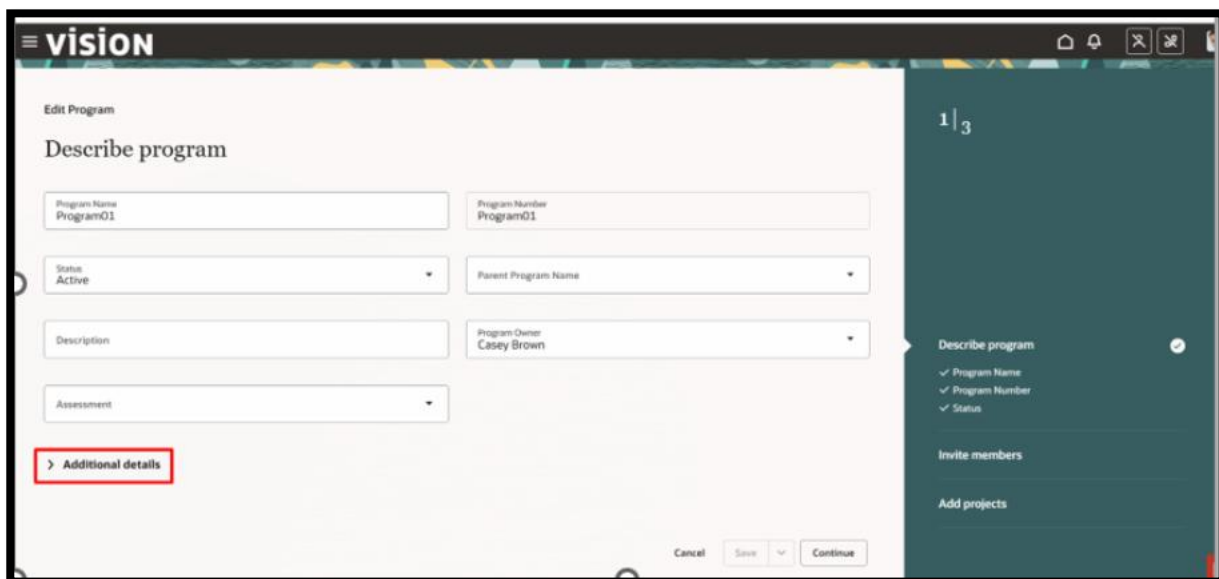
- Must be a person resource in the Oracle HCM Cloud or Resource Directory.
- Typically, a Program Manager, Senior PM, or Portfolio Manager.
- Optionally, Program Manager, Project Administrator, or Project Integration Specialist

Note: "Program Manager" Role is mandatory in order to access the Program application in Oracle fusion Project module.



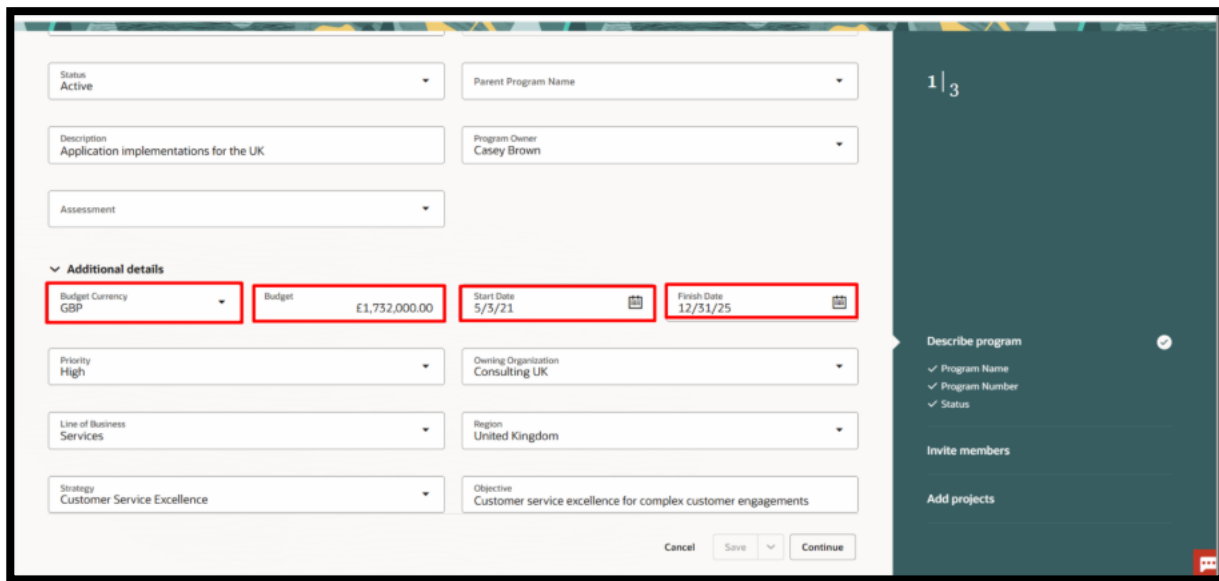
The screenshot shows the 'vision' application interface. On the left, the 'Describe program' form is visible with fields for Program Name (Program01), Status (Active), Description, and Assessment. A dropdown menu for 'Program Owner' is open, displaying a list of names: Amy Marlin, Calvin Roth, Casey Brown (highlighted), Lisa Jones, Karen Curtis, Alan Cook, Brad Williams, and John Dunbar. The 'Program Owner' field in the form is also highlighted with a red box and contains the text 'Casey Brown'. On the right, a sidebar shows a progress indicator '1 | 3' and a list of tasks: 'Describe program' (checked), 'Invite members', and 'Add projects'.

We can also Provide the Additional Details in Describe Program work area.



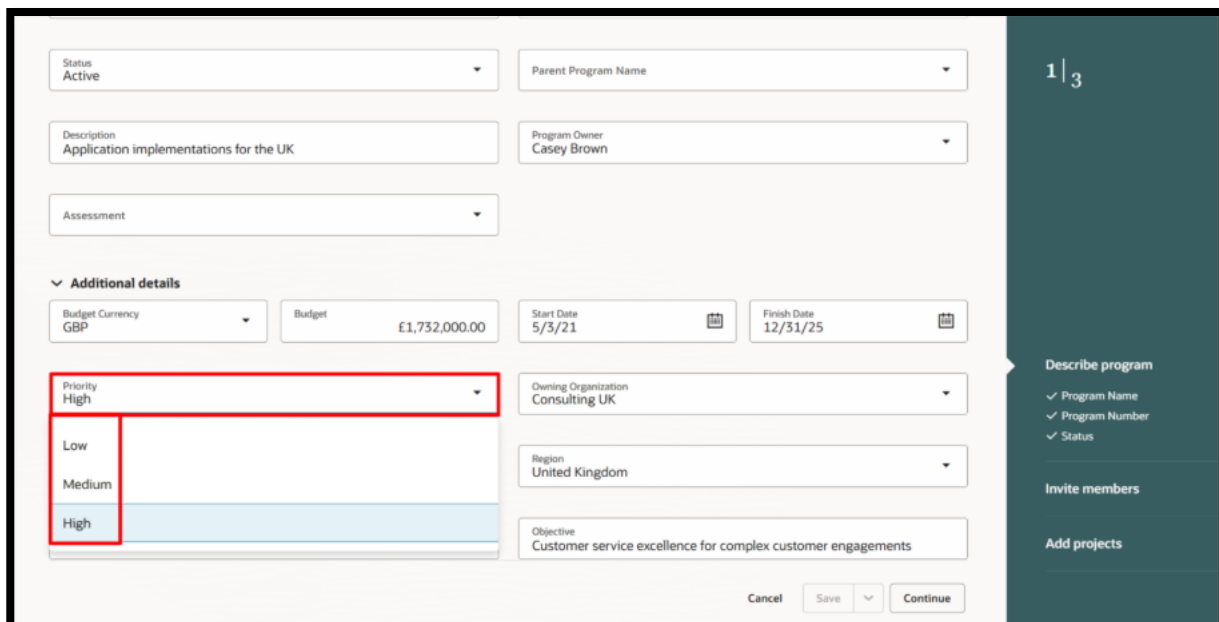
The screenshot shows the 'vision' application interface. The 'Describe program' form is visible with fields for Program Name (Program01), Program Number (Program01), Status (Active), Parent Program Name, Description, Program Owner (Casey Brown), and Assessment. The 'Additional details' section is expanded, showing fields for Budget Currency, Budget Amount, Start Date, and Finish Date. The 'Additional details' section is highlighted with a red box. At the bottom, there are buttons for 'Cancel', 'Save', and 'Continue'. On the right, a sidebar shows a progress indicator '1 | 3' and a list of tasks: 'Describe program' (checked), 'Invite members', and 'Add projects'.

Select the Program Budget Currency; Budget Amount, Start Date and Finish Date of Program.

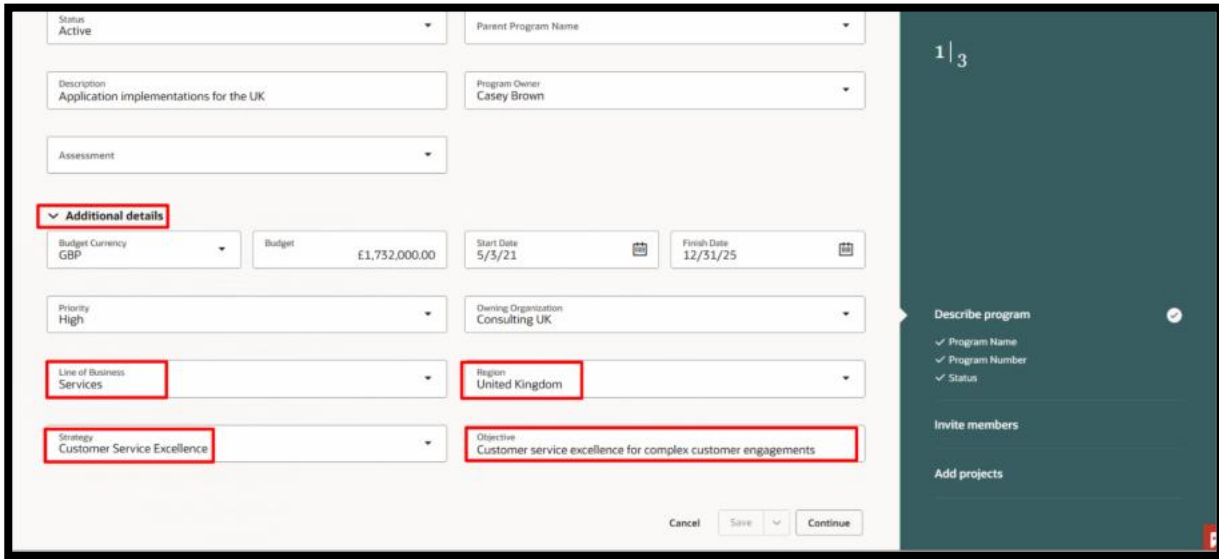


Additionally, we can also Set the Priority of Program as:

- 1.Low
- 2.Medium.
- 3.High



Further we can assign Line of Business, Region, Strategy and Objective of created Program.

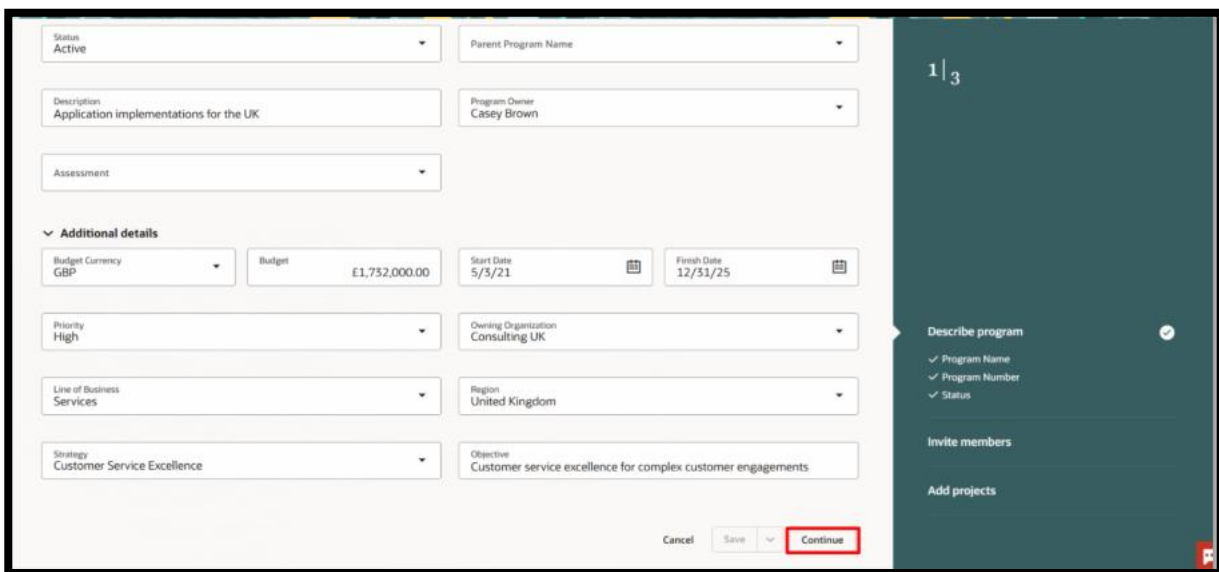


The screenshot shows a program setup form with the following fields and values:

- Status: Active
- Parent Program Name: (empty)
- Description: Application implementations for the UK
- Program Owner: Casey Brown
- Assessment: (empty)
- Additional details** (expanded):
 - Budget Currency: GBP
 - Budget: £1,732,000.00
 - Start Date: 5/3/21
 - Finish Date: 12/31/25
 - Priority: High
 - Owning Organization: Consulting UK
 - Line of Business: Services
 - Region: United Kingdom
 - Strategy: Customer Service Excellence
 - Objective: Customer service excellence for complex customer engagements

At the bottom right, there are buttons for "Cancel", "Save", and "Continue". The "Continue" button is highlighted with a red box. On the right side, there is a sidebar with a progress indicator "1 | 3" and a list of steps: "Describe program" (checked), "Invite members", and "Add projects".

After Providing all required details Click on Continue to Proceed the "Invite Member" page.



This screenshot is identical to the one above, showing the same form fields and values. The "Continue" button at the bottom right is highlighted with a red box, indicating the next step in the process.

Phase: 02: Invite members:

In Invite member section, Inviting the Member and assigned them based on their responsibility in Program Management:

1. **As a Contributor or**
2. **As a Stake holder.**

Program Contributors:

Program Contributor can create, Edit program and see the Analysis as well as Performance measure metrics in Program Headlines area.

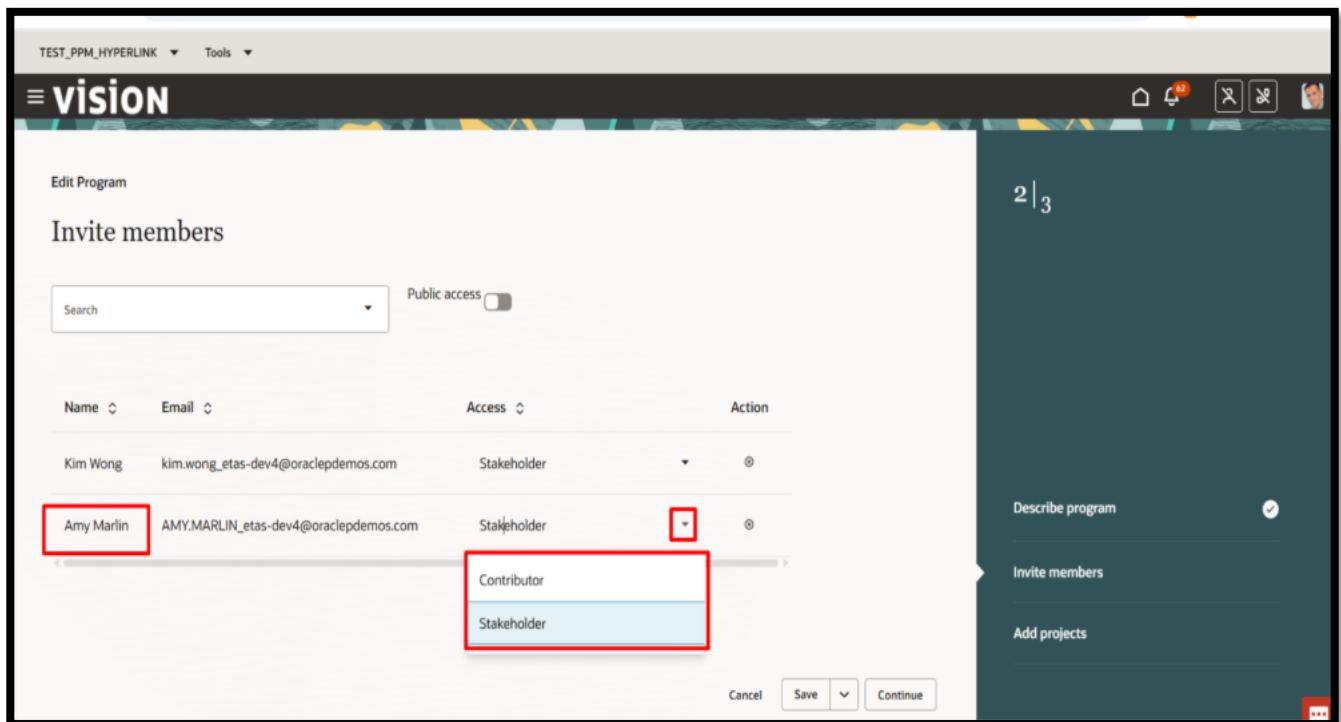
Generally, Project managers of child projects, project coordinators, and financial analysts are typically program contributors.

Program Stakeholders:

Stakeholder can view reports, add comments, and provide input to the program manager.

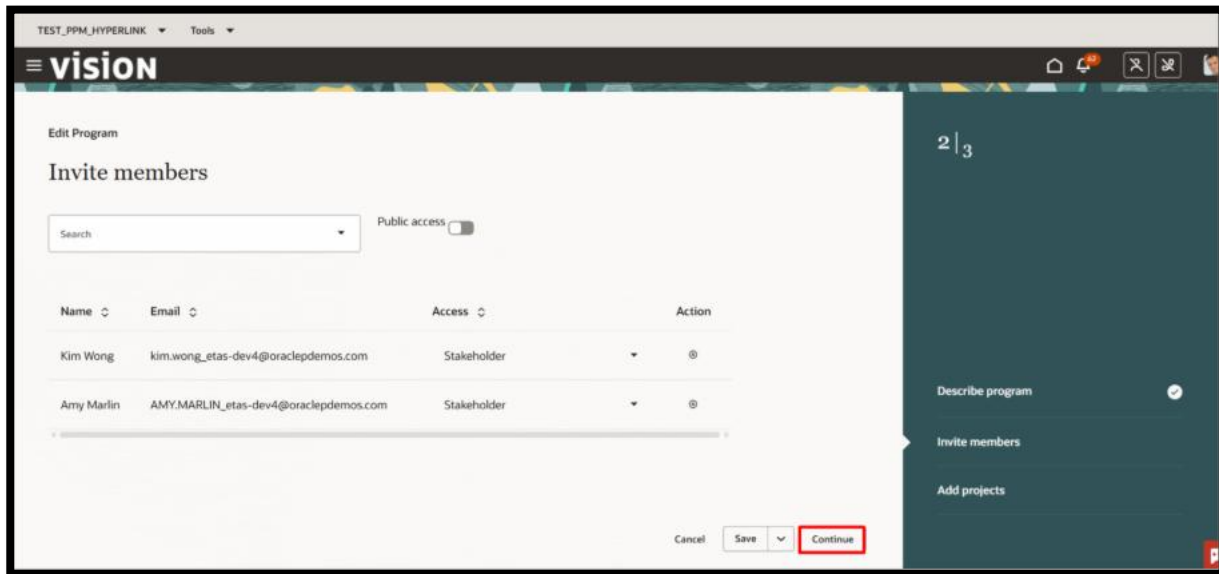
A program stakeholder cannot create, edit, or view the program analysis or performance measure metrics in the program headlines area.

Program stakeholders are executives in the company who are interested in the initiative.

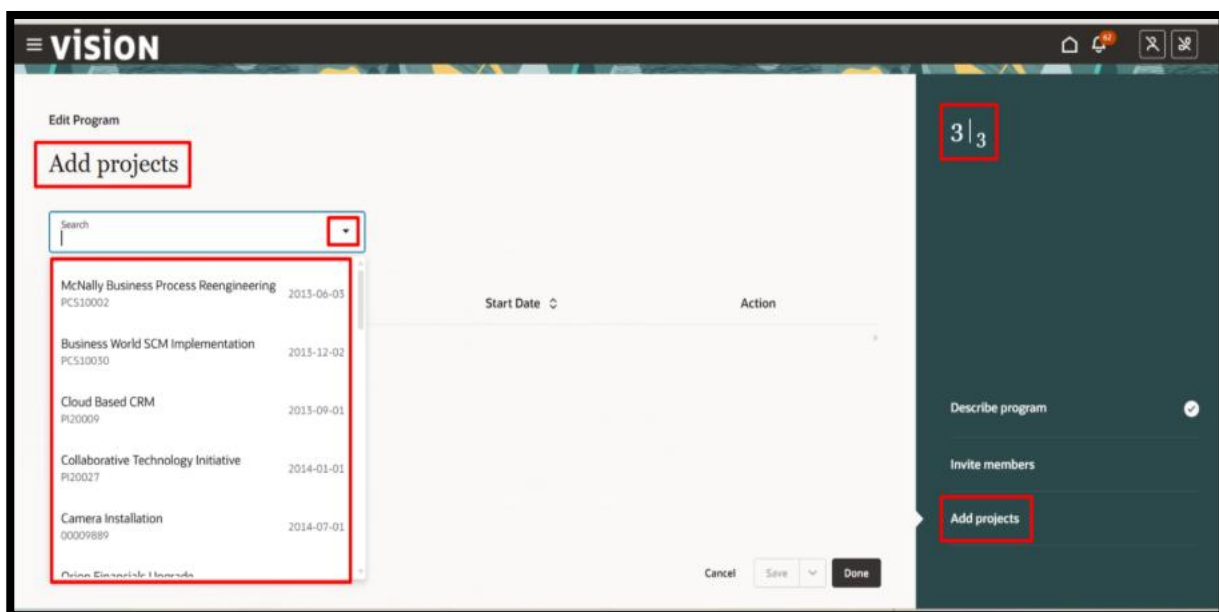


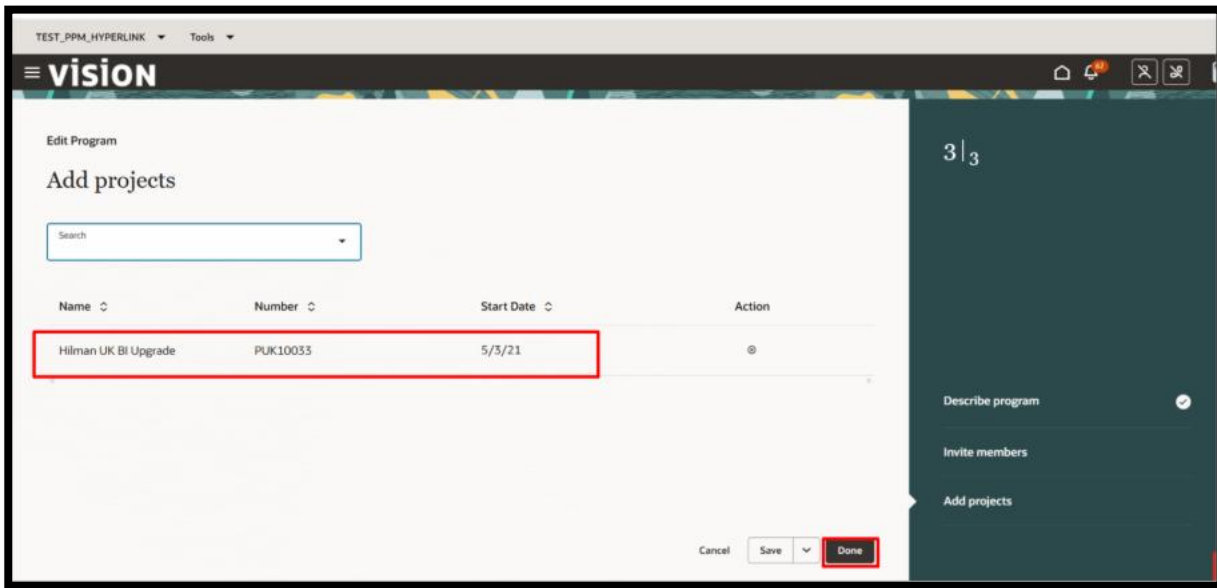
Phase: 03: Add Projects:

After inviting Program Member Click on Continue to Proceed for Add Projects work area to add and Group related Projects under Program.



In "Add Project page", we can search and select the interdependent project to add it in to the Program.





So now We have created "Program01" Program where we added two existing interdependent projects under this Program for demo purpose:

- 1.Hilman UK BI Upgrade :PUK10033
- 2.Quest BI Implementation:PUK10026

Search for programs and projects by name or number

Create Program

Name	Number	Owner	Status	Start Date	Finish Date	Assessment	Priority	Strategy
American Rescue Act Plan Funded Program	ARRA1001	Drew Trent	Active	5/1/21	12/31/26	On Track	High	
Capital	HC100	Anastasia Ortega	Active			On Track	High	Customer Service Excellence
College of Science - Capital Improvements	COS003C	Joseph Ballman	Active	7/1/22			High	Innovation
College of Science - Endowment Activity	COS002E	Joseph Ballman	Active	7/1/22			Medium	
College of Science - IT Projects	COS004IT	Joseph Ballman	Active	7/1/22			Medium	Innovation
College of Science - Research Activity	COS001G	Joseph Ballman	Active	7/1/22			High	Innovation
North America Implementations	PGCS1000	Donald Gray	Active	5/31/21	1/31/25		High	Customer Service Excellence
Operations Innovation	PGPI1000	Donald Gray	Active	6/1/21	12/31/24		High	Innovation
Pedestrian Safety Program	SW1001	Drew Trent	Active	1/1/18		On Track	High	Innovation
Program01	Program01	Casey Brown	Active	5/3/21	12/31/25			
Hilman UK BI Upgrade	PUK10033		Active	5/3/21	12/31/25			
Quest BI Implementation	PUK10026		Active	8/23/21	12/31/25			
Research	HC200	Anastasia Ortega	Active	1/1/22	12/31/26	On Track	Medium	Innovation

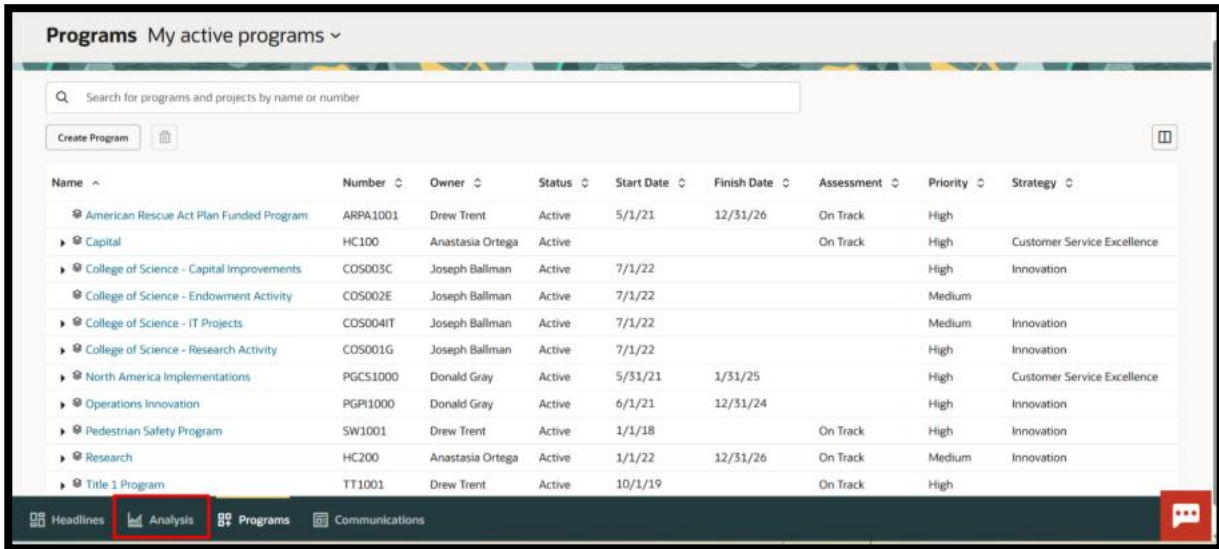
Headlines Analysis **Programs** Communications

After adding Projects in Program, we can review and analyse Program Performance through "Analysis" tab.

Program Analysis:

The Analysis page displays details associated with your program's performance, including actual cost and effort numbers, nonbillable totals, budget and forecast, commitments, capitalization, earned value, margin, and revenue performance.

Click on "Analysis"



Programs My active programs ▾

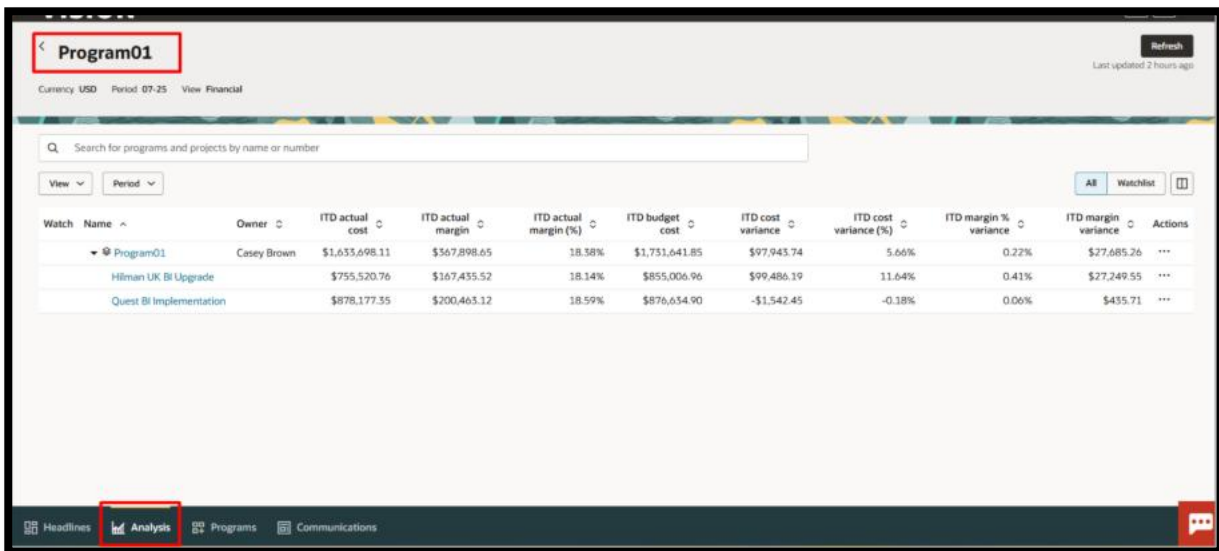
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Create Program

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American Rescue Act Plan Funded Program	ARRA1001	Drew Trent	Active	5/1/21	12/31/26	On Track	High	
Capital	HC100	Anastasia Ortega	Active			On Track	High	Customer Service Excellence
College of Science - Capital Improvements	COS003C	Joseph Ballman	Active	7/1/22			High	Innovation
College of Science - Endowment Activity	COS002E	Joseph Ballman	Active	7/1/22			Medium	
College of Science - IT Projects	COS004IT	Joseph Ballman	Active	7/1/22			Medium	Innovation
College of Science - Research Activity	COS001G	Joseph Ballman	Active	7/1/22			High	Innovation
North America Implementations	PGCS1000	Donald Gray	Active	5/31/21	1/31/25		High	Customer Service Excellence
Operations Innovation	PGPI1000	Donald Gray	Active	6/1/21	12/31/24		High	Innovation
Pedestrian Safety Program	SW1001	Drew Trent	Active	1/1/18		On Track	High	Innovation
Research	HC200	Anastasia Ortega	Active	1/1/22	12/31/26	On Track	Medium	Innovation
Title 1 Program	TT1001	Drew Trent	Active	10/1/19		On Track	High	

Headlines Analysis Programs Communications

Select and Open Program:



Program01

Refresh Last updated 2 hours ago

Currency USD Period 07-25 View Financial

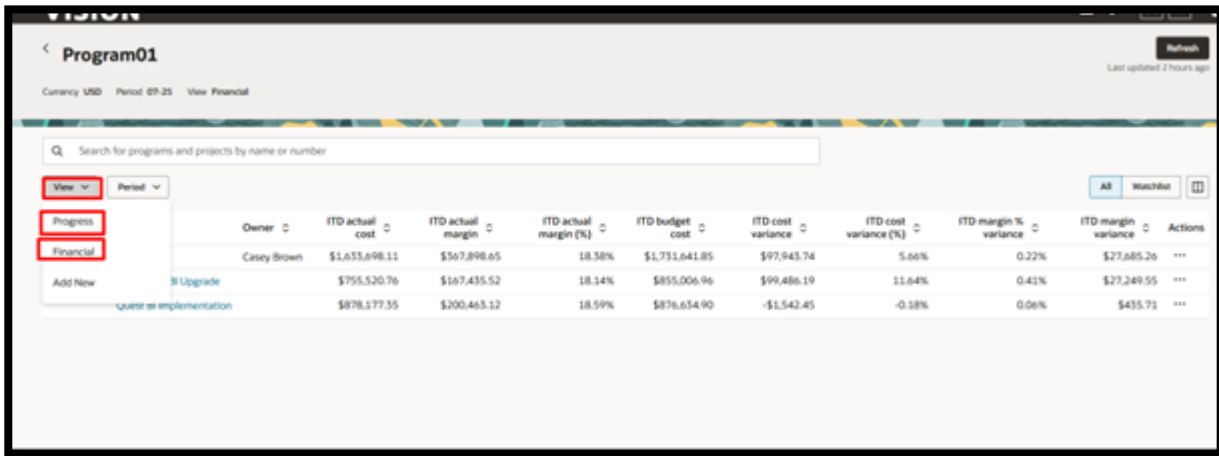
Search for programs and projects by name or number

View ▾ Period ▾ All Watchlist

Watch	Name	Owner	ITD actual cost	ITD actual margin	ITD actual margin (%)	ITD budget cost	ITD cost variance	ITD cost variance (%)	ITD margin % variance	ITD margin variance	Actions
▼	Program01	Cesey Brown	\$1,633,698.11	\$367,898.65	18.58%	\$1,751,641.85	\$97,943.74	5.66%	0.22%	\$27,685.26	...
	Hilman UK BI Upgrade		\$755,520.76	\$167,435.52	18.14%	\$855,006.96	\$99,486.19	11.64%	0.41%	\$27,249.55	...
	Quest BI Implementation		\$878,177.35	\$200,463.12	18.59%	\$876,634.90	-\$1,542.45	-0.18%	0.06%	\$435.71	...

Headlines Analysis Programs Communications

Program performance in the analysis area can be evaluated using either **"financial"** or **"progress"** performance metrics.



Owner	ITD actual cost	ITD actual margin	ITD actual margin (%)	ITD budget cost	ITD cost variance	ITD cost variance (%)	ITD margin % variance	ITD margin variance	Actions
Casey Brown	\$1,633,698.11	\$567,898.65	18.38%	\$1,731,641.85	\$97,943.74	5.66%	0.22%	\$27,685.26	...
Hilman UK BI Upgrade	\$755,520.76	\$167,435.52	18.14%	\$855,006.96	\$99,486.19	11.64%	0.41%	\$27,249.55	...
Quest BI Implementation	\$878,177.35	\$200,465.12	18.59%	\$876,634.90	-\$1,542.45	-0.18%	0.06%	\$435.71	...

As we have selected the "Progress" option in view drop down, we can get the details of various progress metrics of over all program as well as individual projects part of the selected program.

Here we can have Progress metrics like:

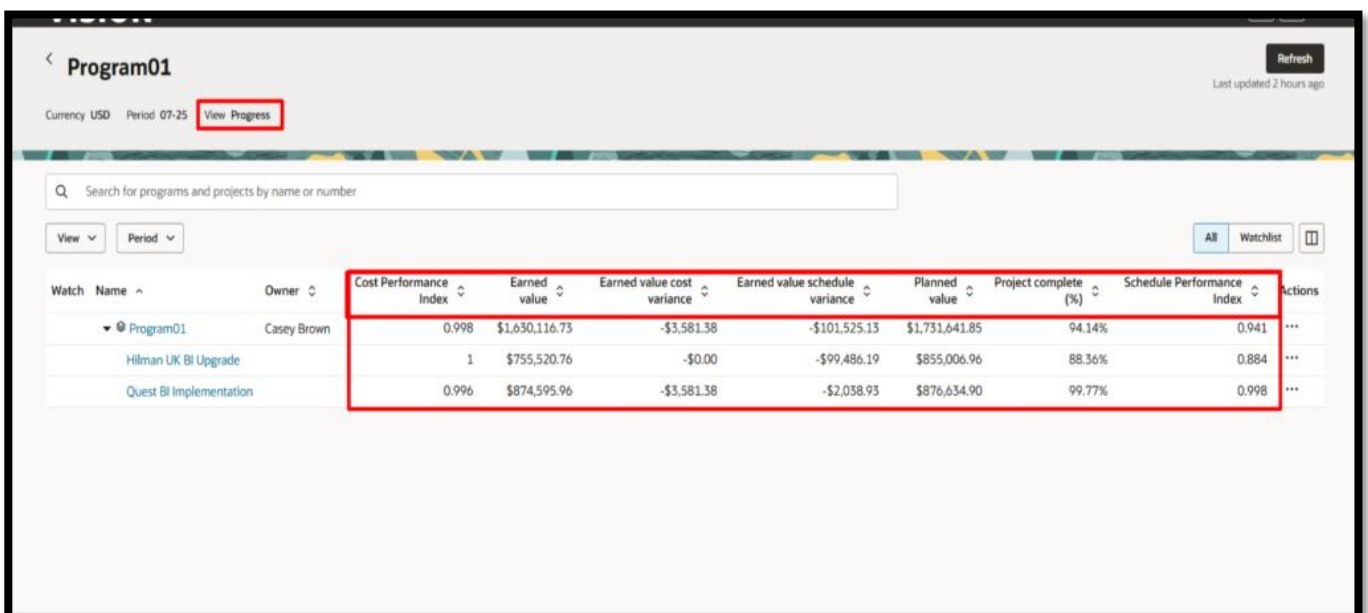
Cost performance Index

Earned Value

Earned value cost variance

Planned Value

Project Complete (%)

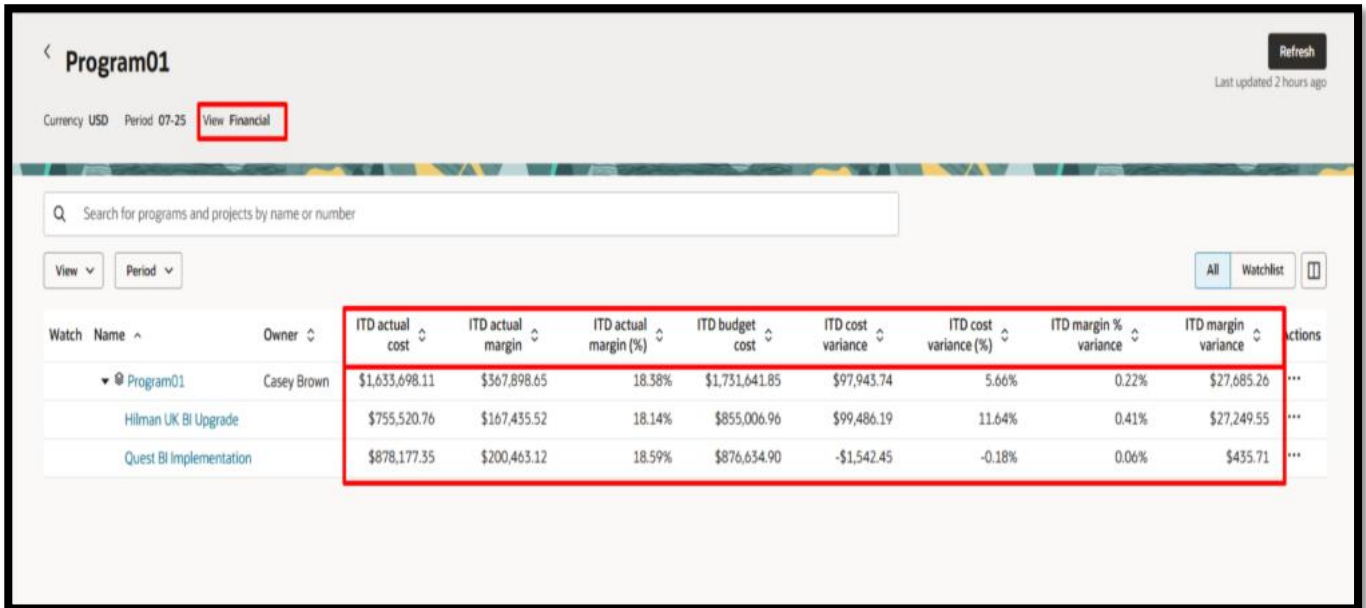


Watch	Name	Owner	Cost Performance Index	Earned value	Earned value cost variance	Earned value schedule variance	Planned value	Project complete (%)	Schedule Performance Index	Actions
Program01		Casey Brown	0.998	\$1,630,116.73	-\$3,581.38	-\$101,525.13	\$1,731,641.85	94.14%	0.941	...
	Hilman UK BI Upgrade		1	\$755,520.76	-\$0.00	-\$99,486.19	\$855,006.96	88.36%	0.884	...
	Quest BI Implementation		0.996	\$874,595.96	-\$3,581.38	-\$2,038.93	\$876,634.90	99.77%	0.998	...

Similarly, choose "Financial" from the View drop-down menu if we wish to view program performance according to Financial.

Here we can have financial metrics like:

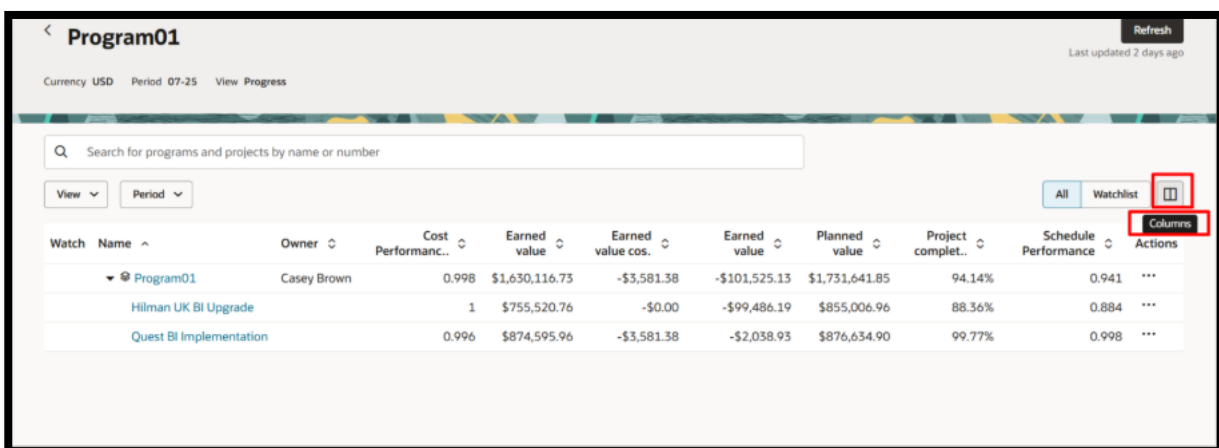
ITD Actual Cost, ITD Actual Margin, ITD Actual Margin %, ITD Budget Cost, ITD Cost Variance, ITD Cost variance %, ITD margin variance



The screenshot shows the 'Program01' interface with the 'View' dropdown set to 'Financial'. A red box highlights the 'View Financial' button. Below the search bar, there are 'View' and 'Period' dropdowns. The main table displays financial metrics for 'Program01' and its sub-projects. A red box highlights the table headers and data rows.

Watch	Name	Owner	ITD actual cost	ITD actual margin	ITD actual margin (%)	ITD budget cost	ITD cost variance	ITD cost variance (%)	ITD margin % variance	ITD margin variance	actions
▼	Program01	Casey Brown	\$1,633,698.11	\$367,898.65	18.38%	\$1,731,641.85	\$97,943.74	5.66%	0.22%	\$27,685.26	...
	Hilman UK BI Upgrade		\$755,520.76	\$167,435.52	18.14%	\$855,006.96	\$99,486.19	11.64%	0.41%	\$27,249.55	...
	Quest BI Implementation		\$878,177.35	\$200,463.12	18.59%	\$876,634.90	-\$1,542.45	-0.18%	0.06%	\$435.71	...

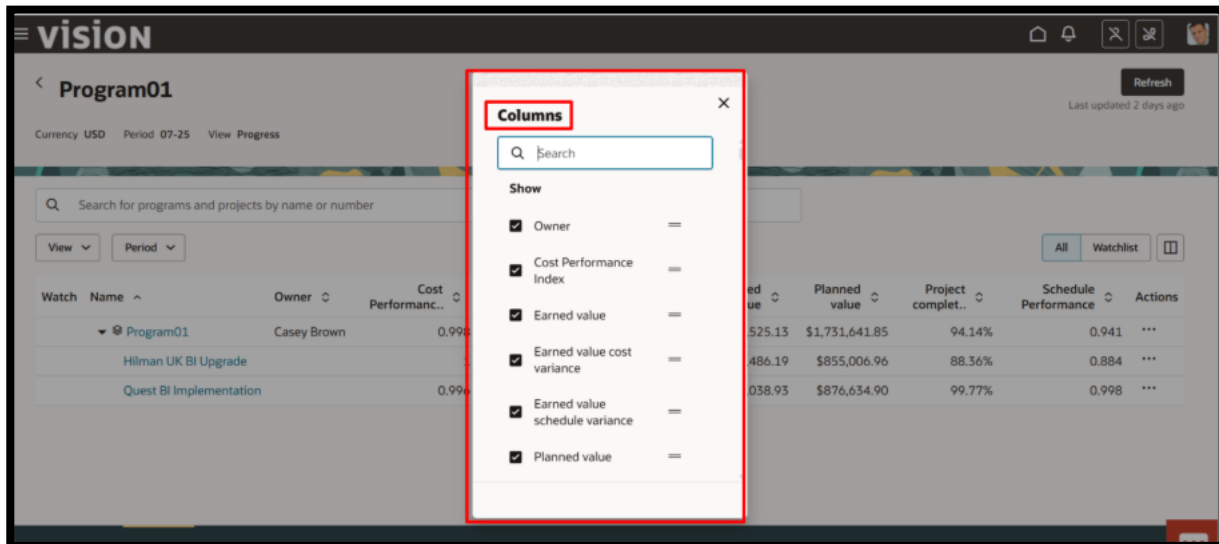
Also, We can add or remove performance measure column according to our Business requirements Click on "Column" Icon shown in screen shot.



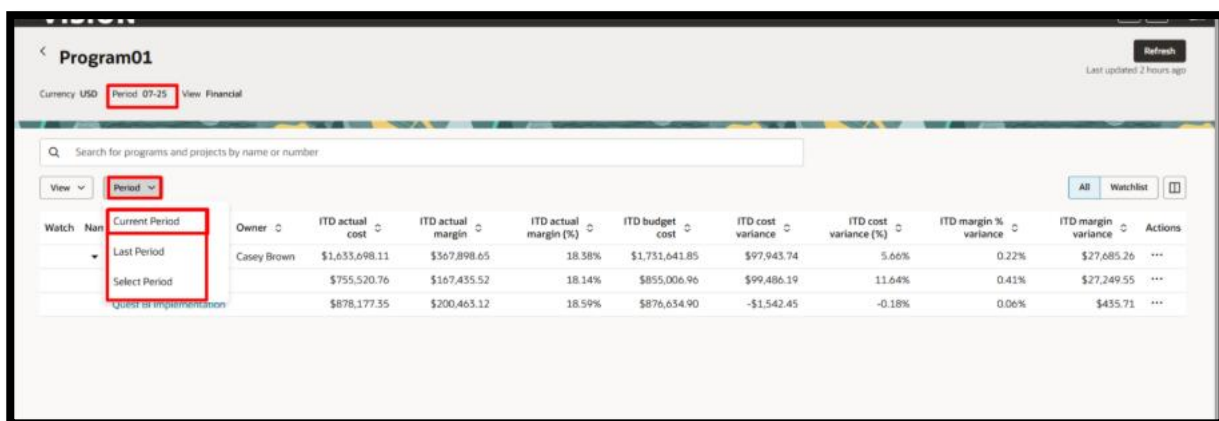
The screenshot shows the 'Program01' interface with the 'View' dropdown set to 'Progress'. A red box highlights the 'Column' icon in the top right corner. Below the search bar, there are 'View' and 'Period' dropdowns. The main table displays performance metrics for 'Program01' and its sub-projects.

Watch	Name	Owner	Cost Performanc..	Earned value	Earned value cos.	Earned value	Planned value	Project complet..	Schedule Performance	Actions
▼	Program01	Casey Brown	0.998	\$1,630,116.73	-\$3,581.38	-\$101,525.13	\$1,731,641.85	94.14%	0.941	...
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	Quest BI Implementation		0.996	\$874,595.96	-\$3,581.38	-\$2,038.93	\$876,634.90	99.77%	0.998	...

In Column window we can show or Hide the Performance measure metrics according to our business requirement.



Based on the period, we can additionally track financial and progress metrics.



How Program Performance metrics gets updated?

The **Update Project Performance Data process** updates projects that match the criteria you entered. If the project is assigned to a program, summarized program totals are recalculated based on the project's latest performance.

The Update Program Performance Data process updates programs matching your criteria. The performance for the assigned projects is updated first and then summarized and calculated for the program.

Use this process for ad hoc requests and to refresh program totals when making changes to program options and currencies.

How can we monitor Program Performance Measures?

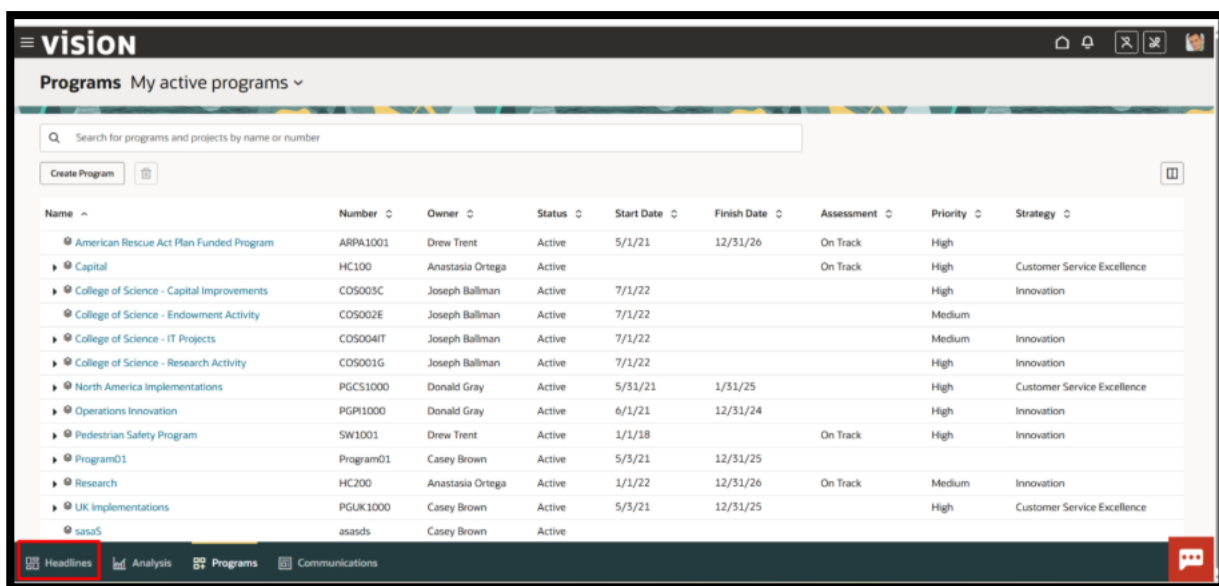
Program performance measures indicate the health of a program. Approximately 145 measures are enabled for programs, and 15 are set to display by default.

Program managers can specify the measures that they want to see in the **Headlines tab**.

Program Headlines:

Program Headlines page is a high-level summary dashboard that gives the Program Owner, Contributor, and other team members a quick and consolidated view of the program's overall health and performance.

Click on "Headlines" Tab:



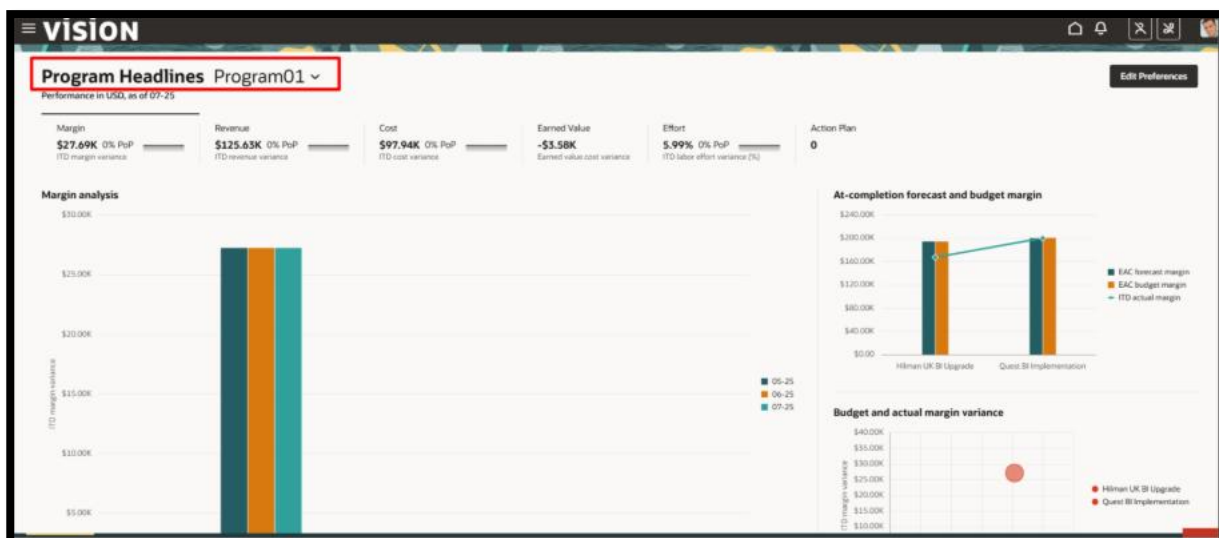
vision Programs My active programs ▾

Search for programs and projects by name or number

Create Program

Name ▾	Number ▾	Owner ▾	Status ▾	Start Date ▾	Finish Date ▾	Assessment ▾	Priority ▾	Strategy ▾
American Rescue Act Plan Funded Program	ARRA1001	Drew Trent	Active	5/1/21	12/31/26	On Track	High	
Capital	HC100	Anastasia Ortega	Active			On Track	High	Customer Service Excellence
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College of Science - Endowment Activity	COS002E	Joseph Ballman	Active	7/1/22			Medium	
College of Science - IT Projects	COS004IT	Joseph Ballman	Active	7/1/22			Medium	Innovation
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Program01	Program01	Casey Brown	Active	5/3/21	12/31/25			
Research	HC200	Anastasia Ortega	Active	1/1/22	12/31/26	On Track	Medium	Innovation
UK Implementations	PGUK1000	Casey Brown	Active	5/3/21	12/31/25		High	Customer Service Excellence
sasaS	asasds	Casey Brown	Active					

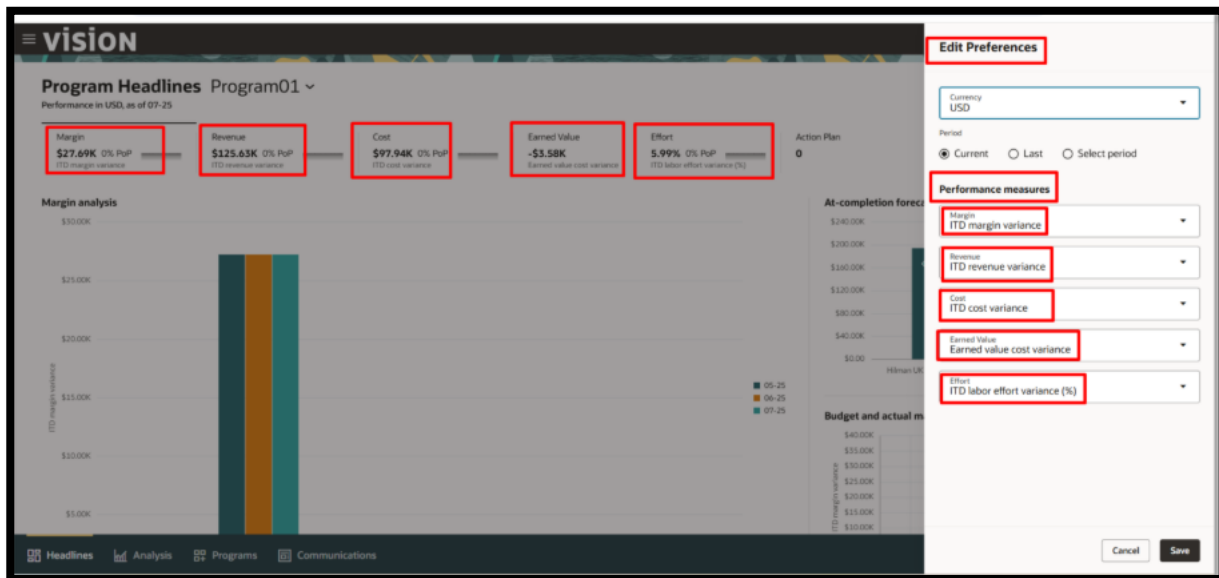
Headlines Analysis Programs Communications



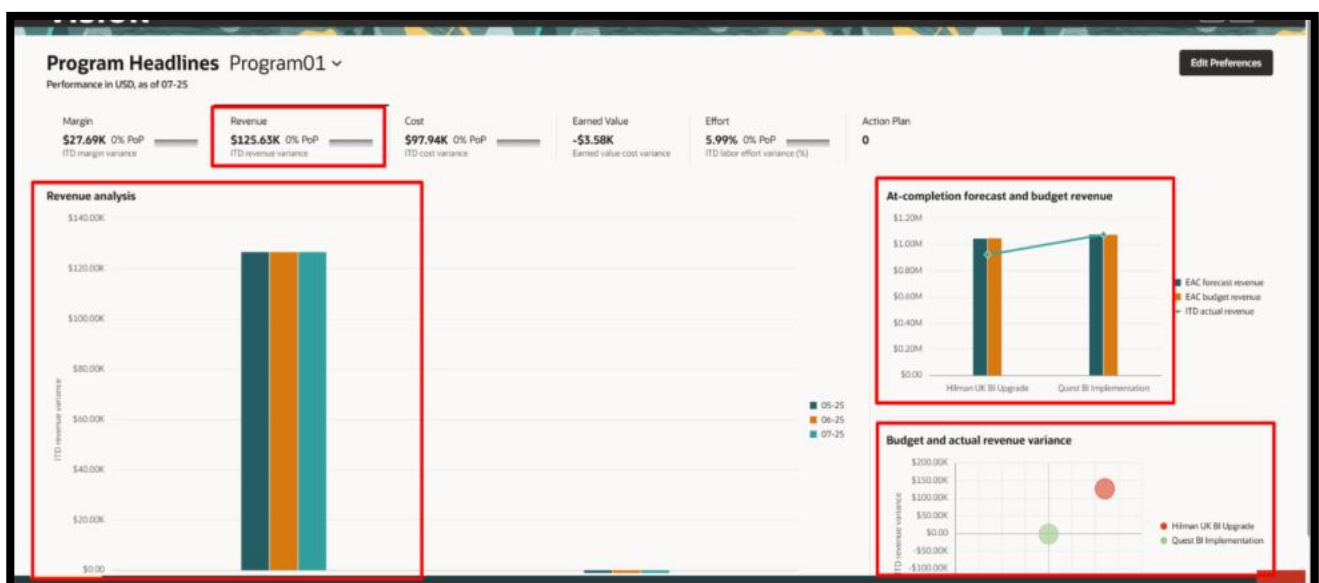
The performance measure metrics will be shown on the Program Headlines page based on the Edit Preference selection.

To understand more about how to Manage Performance Measure: Kindly refer:

<https://docs.oracle.com/en/cloud/saas/project-management/25a/oapfm/manage-performance-measures.html#u30241736>



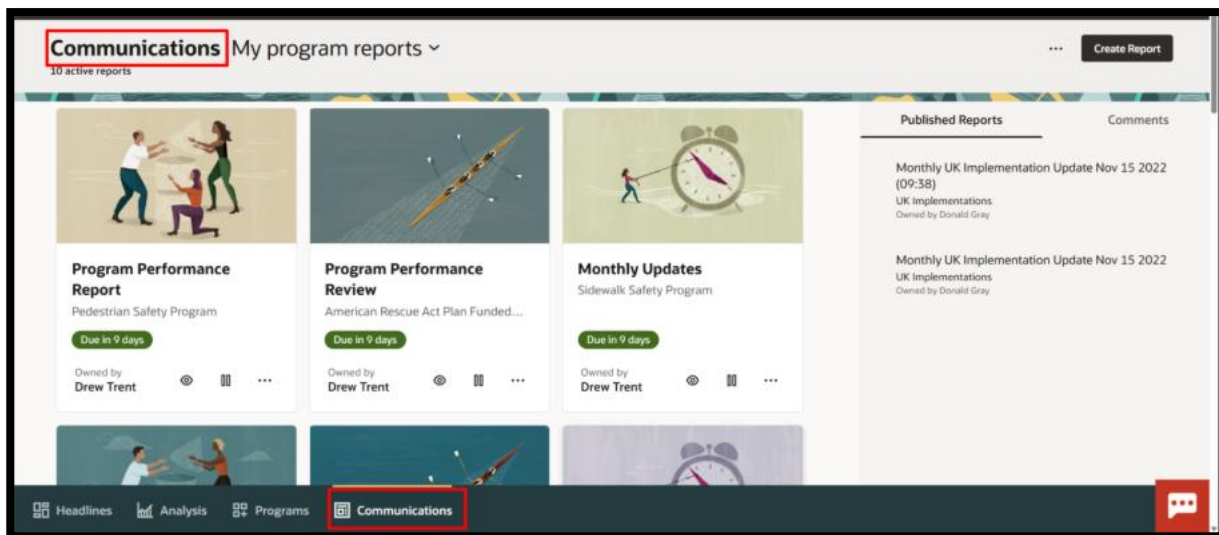
Furthermore, it provides a graphical representation of specific performance measure metrics.



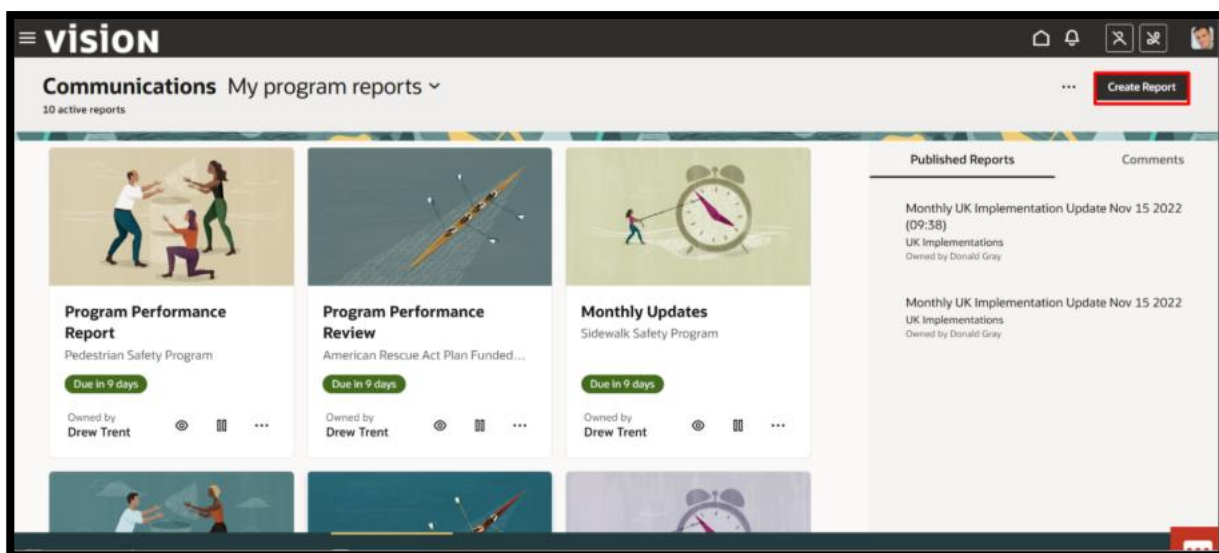
Program Communications:

Communication area provides the **Program Progress reports**. Program communications reports help you ensure that your stakeholders are kept updated of the latest status of your programs.

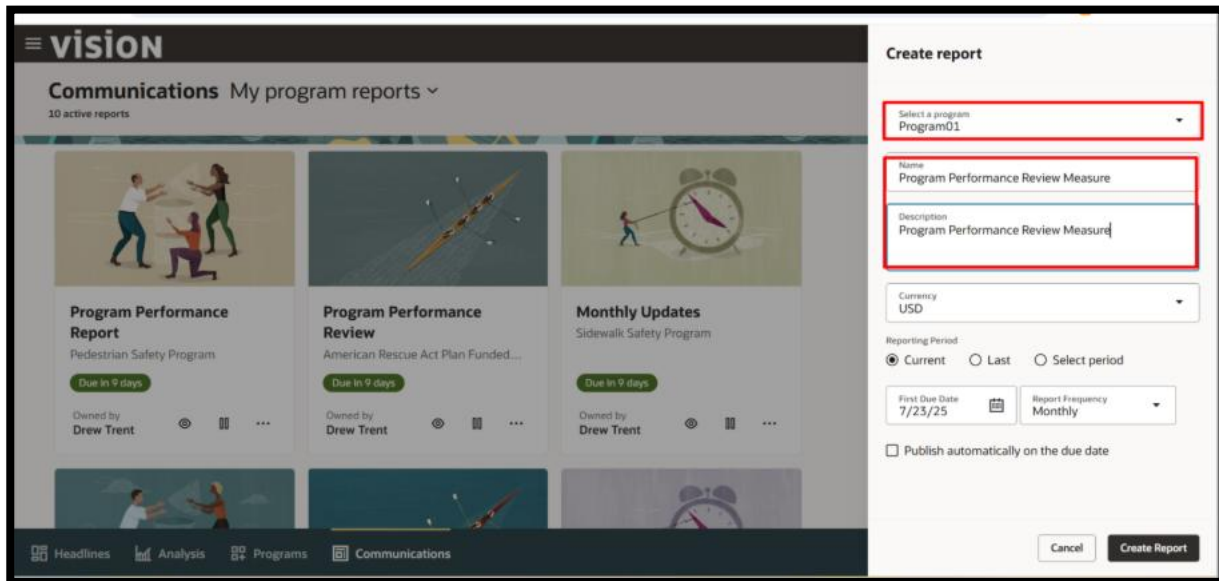
Click on "Communication" Tab:



Here Program Manager can create the Program communication report through "Create Report" tab.



Select the Program for which you want to create a report, and give the report a Name and a Description.



VISION

Communications My program reports ▾
10 active reports

Program Performance Report
Pedestrian Safety Program
Due in 9 days
Owned by Drew Trent

Program Performance Review
American Rescue Act Plan Funded...
Due in 9 days
Owned by Drew Trent

Monthly Updates
Sidewalk Safety Program
Due in 9 days
Owned by Drew Trent

Headlines Analysis Programs **Communications**

Create report

Select a program
Program01

Name
Program Performance Review Measure

Description
Program Performance Review Measure

Currency
USD

Reporting Period
☒ Current ☐ Last ☐ Select period

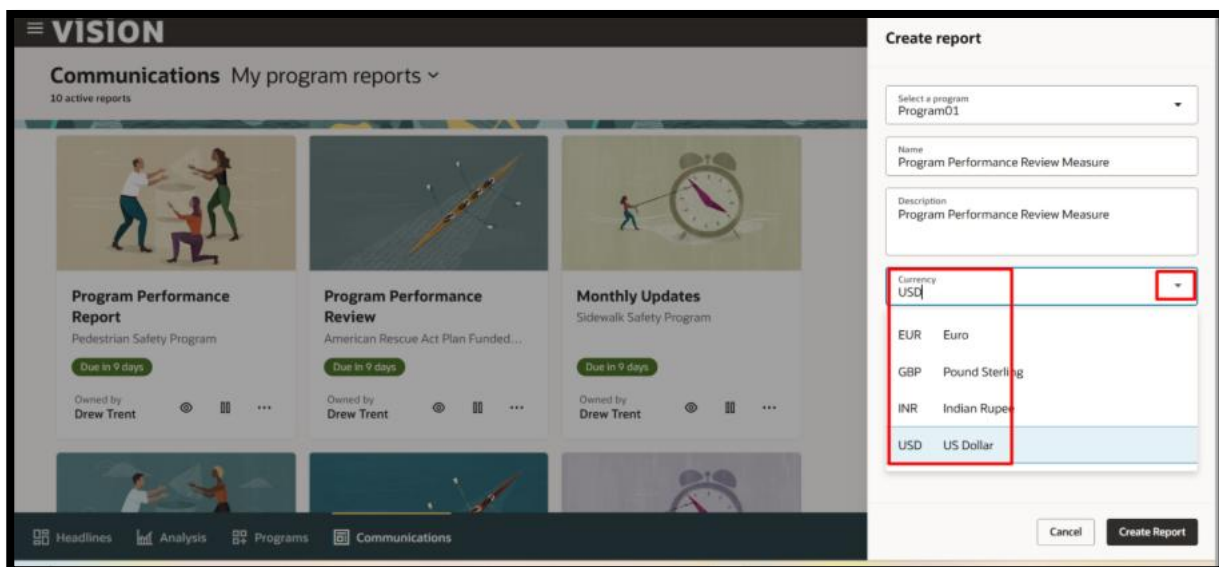
First Due Date
7/23/25

Report Frequency
Monthly

☐ Publish automatically on the due date

Cancel Create Report

If the currency that you want to use in the report is different from the default currency associated with the program, select the Currency that you want to use in the report.



VISION

Communications My program reports ▾
10 active reports

Program Performance Report
Pedestrian Safety Program
Due in 9 days
Owned by Drew Trent

Program Performance Review
American Rescue Act Plan Funded...
Due in 9 days
Owned by Drew Trent

Monthly Updates
Sidewalk Safety Program
Due in 9 days
Owned by Drew Trent

Headlines Analysis Programs **Communications**

Create report

Select a program
Program01

Name
Program Performance Review Measure

Description
Program Performance Review Measure

Currency
USD

EUR Euro

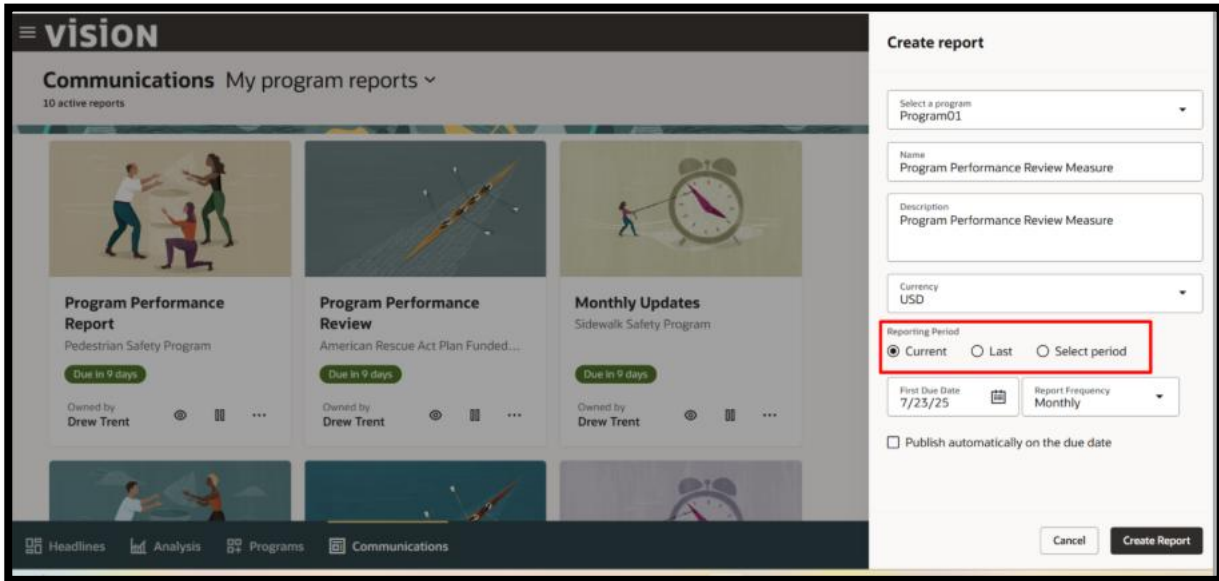
GBP Pound Sterling

INR Indian Rupee

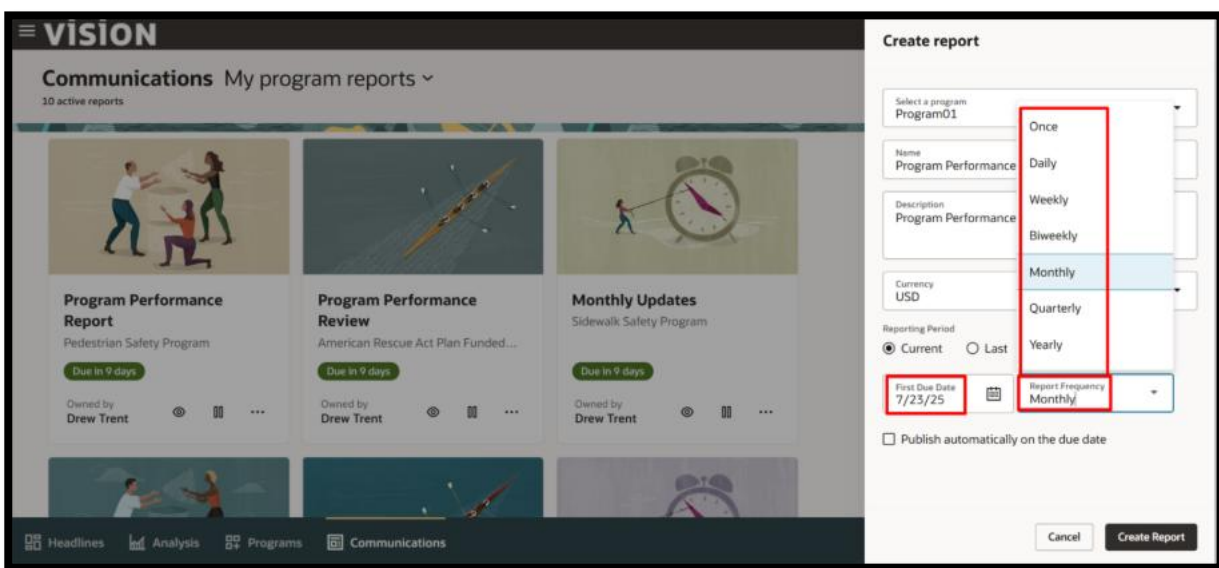
USD US Dollar

Cancel Create Report

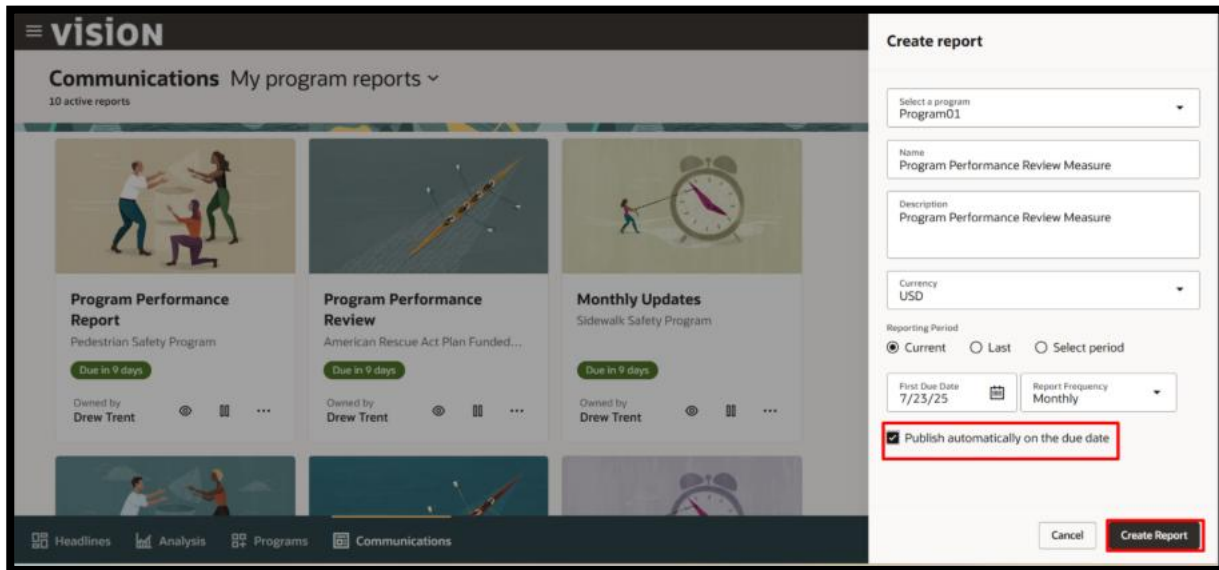
Specify the **Reporting Period** that you want to use for the report.



Use the First Due Date to specify when the first report is due, and specify the Frequency with which you want the report published.



If you want the application to publish the report automatically on the dates and frequency you specified, select the Publish automatically on the due date checkbox.

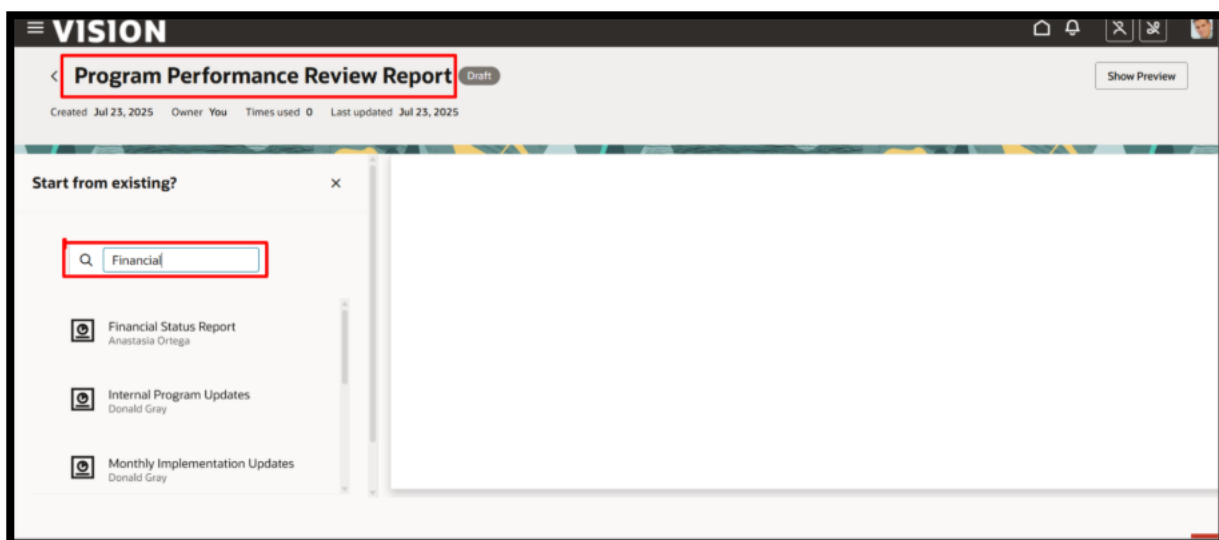


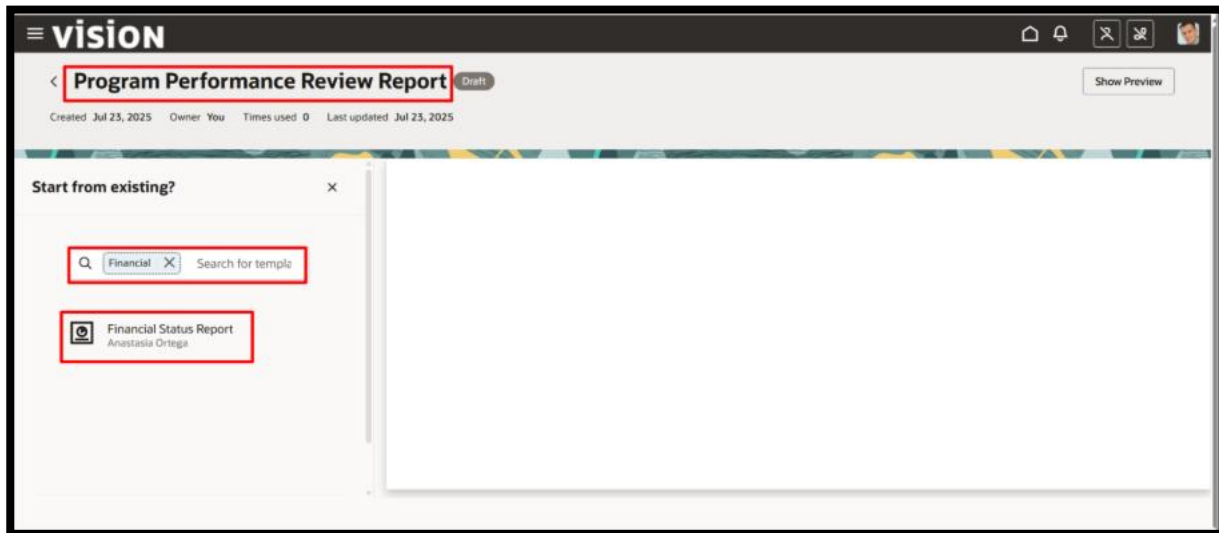
Click Create Report. You must now search and select the template that you want to use for your report.

Searching and Using Report Templates:

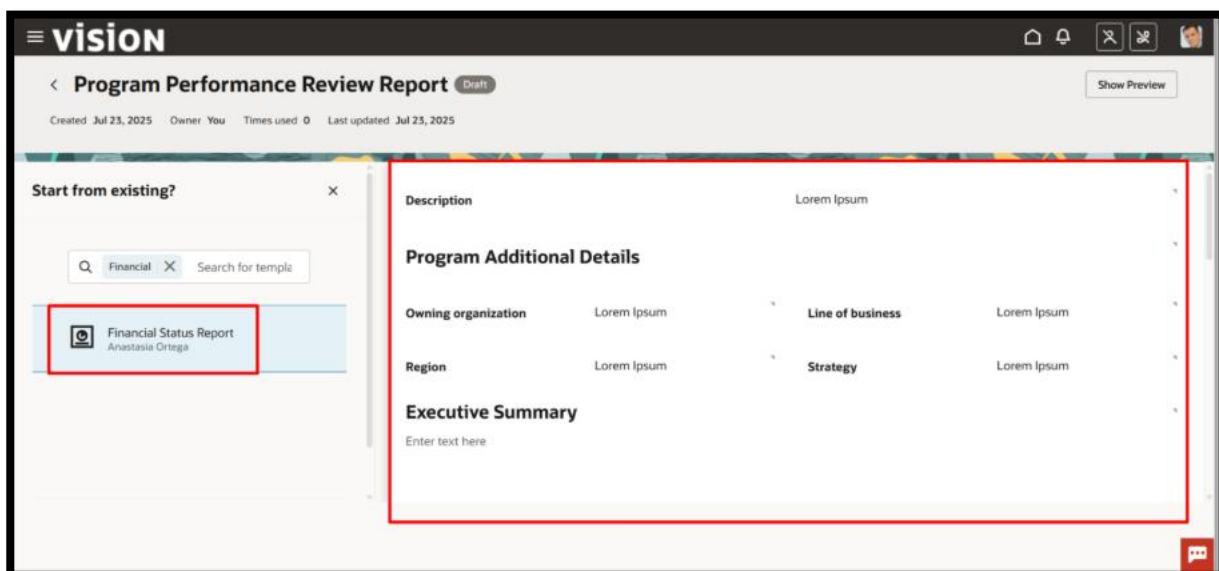
To search for an existing template:

Enter the name or owner of the template, and press Enter. Templates that match your search criteria appear.

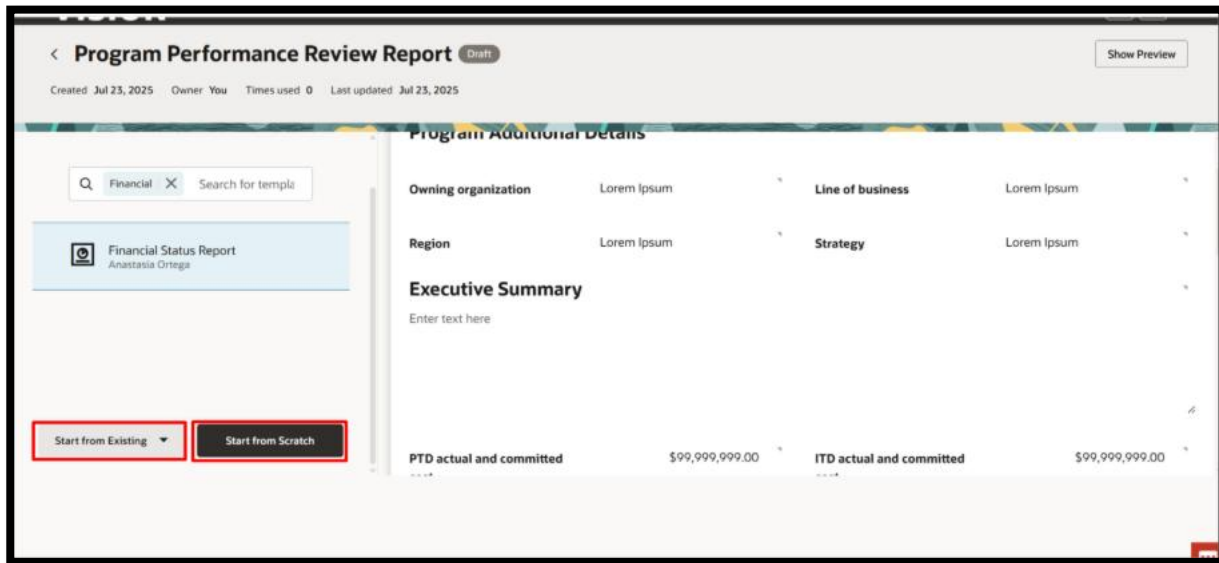




Select the template to view.



Either click Start from Scratch to create a new template for your report, or select a template and use the Start from Existing options to specify how you want to create your report.



Program Performance Review Report Draft Show Preview

Created Jul 23, 2025 Owner You Times used 0 Last updated Jul 23, 2025

Financial X Search for template

Financial Status Report
Anastasia Ortega

Start from Existing Start from Scratch

Program Additional Details

Owning organization Lorem Ipsum Line of business Lorem Ipsum

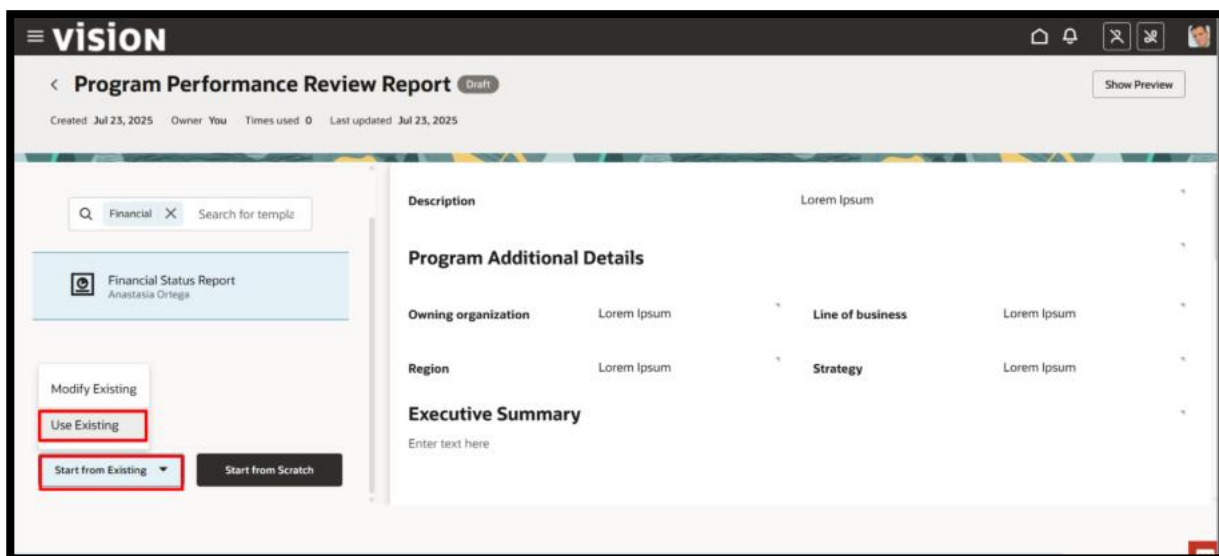
Region Lorem Ipsum Strategy Lorem Ipsum

Executive Summary
Enter text here

PTD actual and committed \$99,999,999.00 ITD actual and committed \$99,999,999.00

If you want to use the existing template as-is, click Start from Existing - Use Existing. The application generates your report and displays it in the Communications page.

And If you want to start a new template from a copy of an existing template, click Start from Existing - Modify Existing.



vision Show Preview

Program Performance Review Report Draft

Created Jul 23, 2025 Owner You Times used 0 Last updated Jul 23, 2025

Financial X Search for template

Financial Status Report
Anastasia Ortega

Modify Existing
Use Existing
Start from Existing Start from Scratch

Program Additional Details

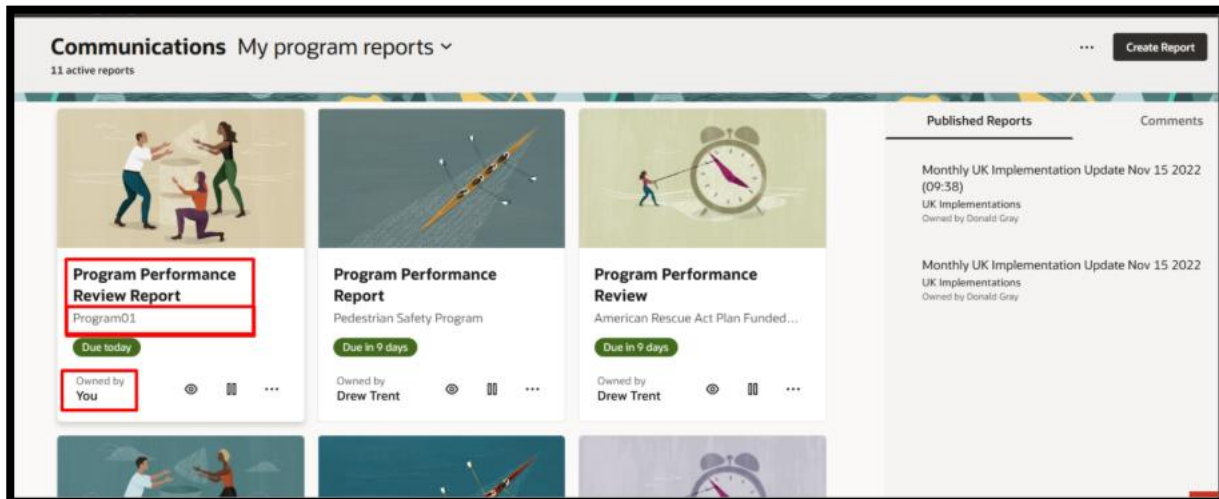
Description Lorem Ipsum

Owning organization Lorem Ipsum Line of business Lorem Ipsum

Region Lorem Ipsum Strategy Lorem Ipsum

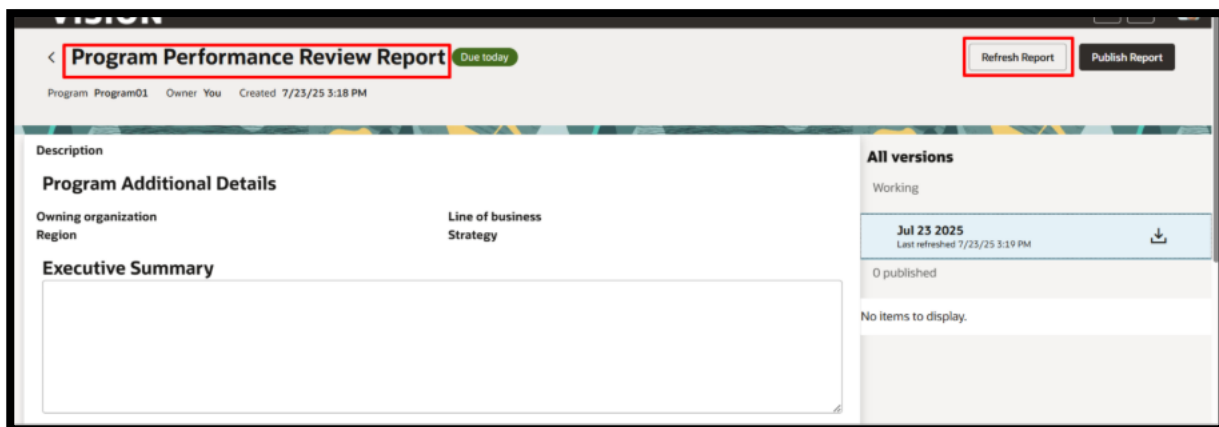
Executive Summary
Enter text here

Program Performance Review Report has been generated.



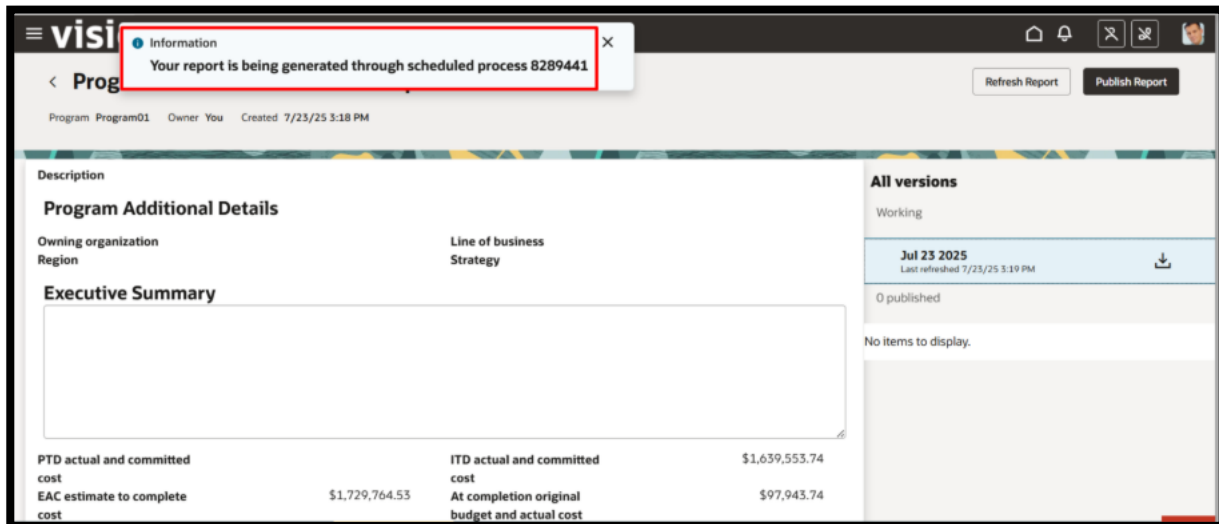
Click on Open the report to open it.

Click Refresh Report to view the working draft of your report with the latest data.

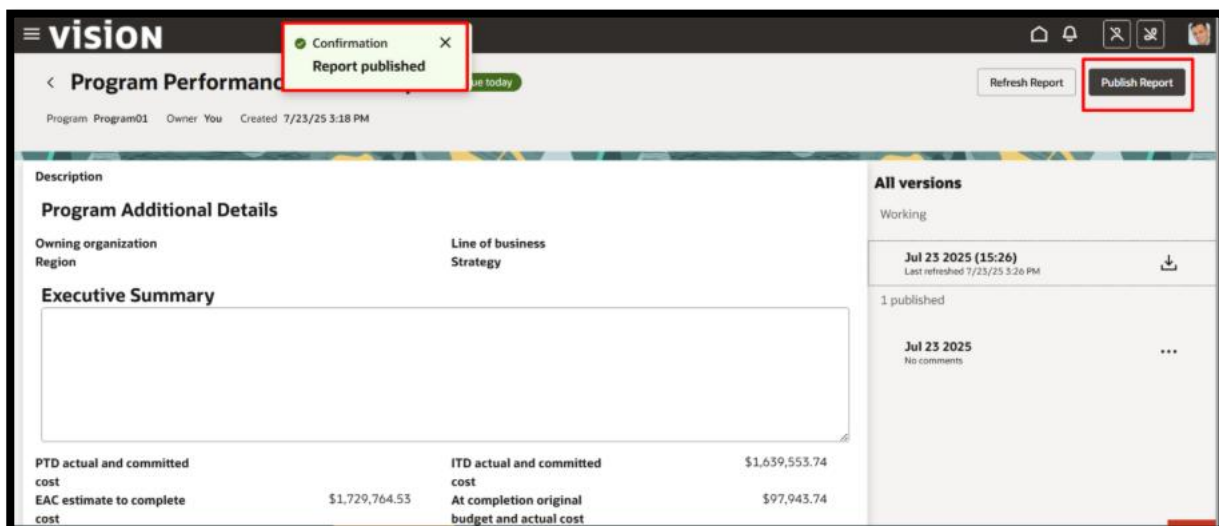


When you click Refresh Report, the application triggers the **Update Program Performance Data process**.

Here, Scheduled process 8289441 has been triggered and report data get updated.



After you have completed designing your report, click Publish Report.



Once your report is published, stakeholders and program managers who have access to your program can download your report.

VISION

Program Performance Review Report

Due today

Refresh Report

Publish Report

Program

Program01

Owner

You

Created

7/23/25 3:18 PM

Description

Program Additional Details

Owning organization

Line of business

Region

Strategy

Executive Summary

PTD actual and committed cost

ITD actual and committed cost

\$1,639,553.74

EAC estimate to complete cost

\$1,729,764.53

At completion original budget and actual cost

\$97,943.74

All versions

Working

Jul 23 2025 (15:26)

Last refreshed 7/23/25 3:26 PM

1 published

Jul 23 2025

No comments

...

ORACLE

Description

Program Additional Details

Owning organization

Line of business

Region

Strategy

Executive Summary

PTD actual and committed cost

ITD actual and committed cost

\$1,639,553.74

EAC estimate to complete cost

\$1,729,764.53

At completion original budget and actual cost variance

\$97,943.74

EAC estimate to complete labor effort

953.00

ITD actual labor effort

15,218.00

Top 5 projects by Cost Performance Index

Project Name	Project Manager	CPI	Earned Value	Actual Cost	Percent Complete
Quest BI Implementation		1.00	\$874,595.96	\$878,177.35	99.77%
Hilman UK BI Upgrade		1.00	\$755,520.76	\$755,520.76	88.36%

Actual work plan effort

Actual work plan effort

At completion budget labor cost

\$1,675,141.32

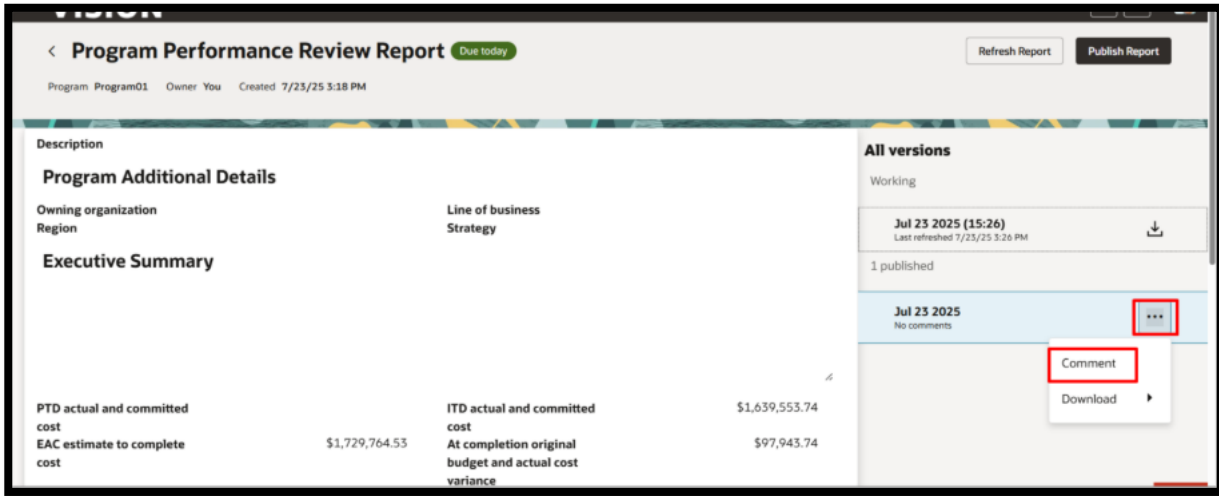
At completion budget labor cost

\$1,675,141.32

Display text

Display text

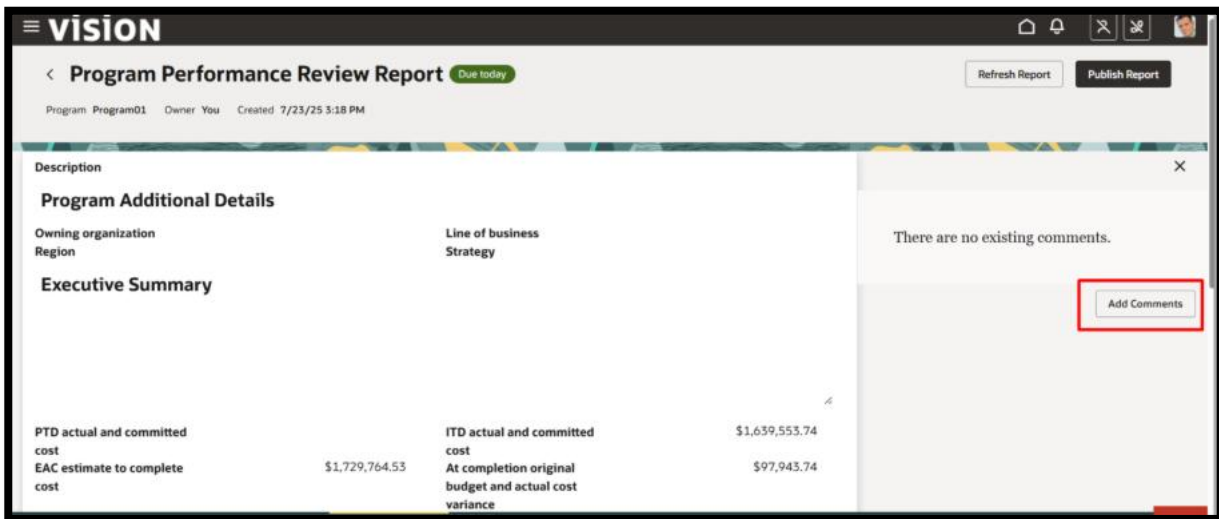
and add comments in the Headlines page.



The screenshot shows the 'Program Performance Review Report' interface. The main content area displays 'Program Additional Details' and an 'Executive Summary' table. The 'All versions' panel on the right shows a list of versions. A dropdown menu is open for the 'Jul 23 2025' version, showing options to 'Comment' and 'Download'.

Executive Summary			
PTD actual and committed cost		ITD actual and committed cost	\$1,639,553.74
EAC estimate to complete cost	\$1,729,764.53	At completion original budget and actual cost variance	\$97,943.74

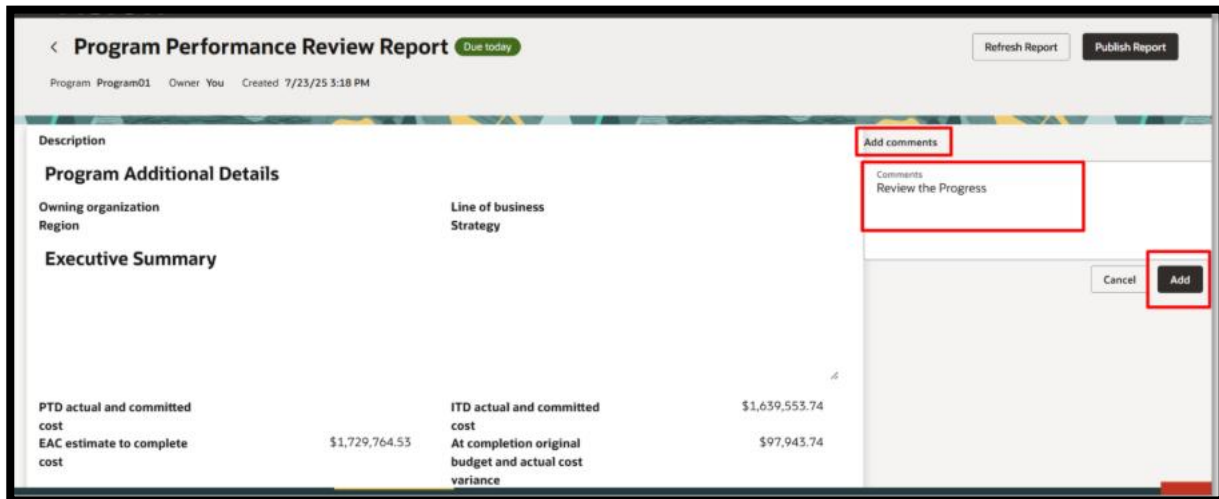
Click on Add Comment.



The screenshot shows the 'Program Performance Review Report' interface. The main content area displays 'Program Additional Details' and an 'Executive Summary' table. The 'All versions' panel on the right shows a list of versions. The 'Add Comments' button is highlighted in the 'All versions' panel.

Executive Summary			
PTD actual and committed cost		ITD actual and committed cost	\$1,639,553.74
EAC estimate to complete cost	\$1,729,764.53	At completion original budget and actual cost variance	\$97,943.74

Add comments and click on Add.



Program Performance Review Report Due today

Program: Program01 | Owner: You | Created: 7/23/25 3:18 PM

Description

Program Additional Details

Owning organization: Region | Line of business: Strategy

Executive Summary

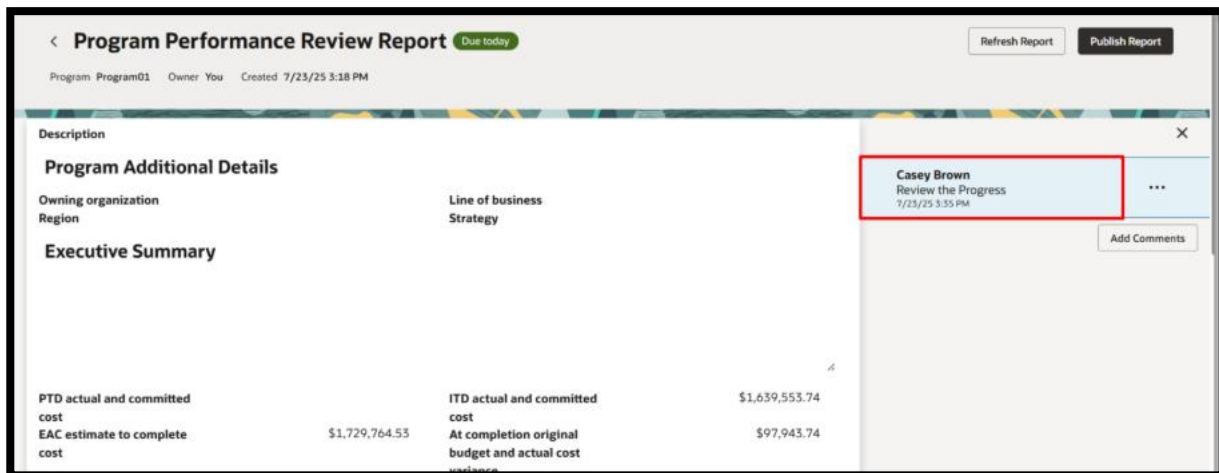
PTD actual and committed cost		ITD actual and committed cost	\$1,639,553.74
EAC estimate to complete cost	\$1,729,764.53	At completion original budget and actual cost variance	\$97,943.74

Add comments

Comments: Review the Progress

Cancel **Add**

Comment will get added in the report.



Program Performance Review Report Due today

Program: Program01 | Owner: You | Created: 7/23/25 3:18 PM

Description

Program Additional Details

Owning organization: Region | Line of business: Strategy

Executive Summary

PTD actual and committed cost		ITD actual and committed cost	\$1,639,553.74
EAC estimate to complete cost	\$1,729,764.53	At completion original budget and actual cost variance	\$97,943.74

Casey Brown
Review the Progress
7/23/25 3:35 PM

...

Add Comments

Conclusion:

In a business environment that demands **real-time visibility, transparency, responsiveness**, and **centralized control**, Oracle Fusion Cloud Program Management stands out as a comprehensive solution designed to meet the evolving needs of modern project program and portfolio management.

